2026

ANNUAL FINANCIAL REPORT

HAWTHORN FOOTBALL CLUB LIMITED

Year ended 31 October 2026

ACN 005 068 851



Hawthorn Football Club Limited and its controlled entities

ACN: 005 068 851

General Purpose (SDS) Financial

Report For the year ended

31 October 2026

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Directors' report

For the year ended 31 October 2026

The Directors of Hawthorn Football Club Limited (the "Club") and its controlled entities (collectively, the "Group") submit their report for the year ended 31 October 2026.

Directors

The Directors of the Club at any time during or since the end of the financial year are:

Andrew Gowers	
Katie Hudson	
Luke McCabe	
James Merlino	
Anne-Marie Pellizzer	
Ian Silk	
Owen Wilson	
Tristan Sternson	(Appointed: 16 February 2026)
Tim Shearer	(Resigned: 16 February 2026)
Maria Lui	(Resigned: 6 July 2026)

Information on Directors/Company secretary

Andrew Gowers (President)

Bachelor of Business, Diploma of Financial Services.

Andrew joined the Board in 2014 as Director of Football, serving until 2017. He re-joined the Board as President in 2022.

Andrew represented the Club as a player for seven years (1988-1994), including the 1991 premiership, and has a business background in financial services and succession planning.

He is the co-founder of Vest Advisory, providing guidance for families and business owners in the area of succession, inheritance and wealth transfer.

Katie Hudson (Vice President)

Bachelor of Commerce, qualified as Chartered Accountant.

Katie joined the Board in 2019. Katie is a Director and co-founder of Yarra Capital Management and has worked as a Fund Manager for more than 20 years. In previous roles, Katie was Managing Director of Goldman Sachs Asset Management, a partner at JBWere and earlier in her career worked at PwC as a Senior Manager, where she qualified as a Chartered Accountant. Katie is currently a Non-Executive Director of ASX listed AFIC (Australian Foundation Investment Company).

Katie is the Chair of the Finance and Audit Committee, Chair of the Nominations Committee and a member of the TPP Committee.

Directors' report

For the year ended 31 October 2026

Luke McCabe

Luke was appointed to the Board in March 2023 as the Football Director.

Luke is a Life Member after representing the Club for 11 years, with 138 games between 1994-2004.

Luke has previously held football-related positions at the Central Districts FC and the SANFL Football Commission, chairing the Football committee and on the SANFL Strategic Marketing Communications and Stakeholders Engagement Committee.

Since finishing his playing career Luke has continued to grow his family agricultural grain production business in the Mid North and Murray Mallee of South Australia and the Central West of NSW.

Luke is a member of Hawthorn's AFL Football Sub-committee, AFLW Football Sub-committee and Chair of the TPP Committee.

James Merlino

Bachelor of Arts (BA Hons).

James joined the Board in 2022 and has more than 20 years' experience in Government, Politics and Public Administration at both State and local level, including eight years as the Deputy Premier of Victoria from 2014 to 2022.

James represented the electoral division of Monbulk in the Victorian Legislative Assembly from 2002 to 2022, and held a number of Ministerial portfolios, cabinet positions and parliamentary appointments during his tenure. James is currently Chair of Rest Super, Victorian Catholic Education Authority, and Slater & Gordon.

James is a member of the Finance & Audit Committee.

Ian Silk

Bachelor of Economics, Graduate Diploma in Labour Relations Law, Diploma of Financial Planning.

Ian worked in the superannuation and financial services industry for 25 years where he was the Chief Executive Officer of AustralianSuper and Australian Retirement Fund. He is a Non-Executive Director and Advisor to a number of organisations.

Ian joined the Board in 2021. He is the Chair of Hawthorn's Governance, Risk, Integrity and People Committee and a member of the Nominations Committee. Ian is also the HFC nominated Director on the Board of the Box Hill Hawks.

Directors' report

For the year ended 31 October 2026

Anne-Marie Pellizzer

Bachelor of Medicine, Bachelor of Surgery, Fellow of the Royal Australasian College of Physicians, Fellow of the Joint Faculty of Intensive Care Medicine, Graduate of the ANZCA Chapter of Perioperative Medicine, PhD.

Anne-Marie joined the Board in 2019 with the dual portfolios of Medical and Hawthorn History and Tradition. In the latter capacity she works closely with the Hawthorn Past Players.

Anne-Marie is an Intensive Care Physician and practises peri-operative medicine in the St Vincent's and Epworth groups of hospitals. She is a Visiting Medical Officer (VMO) at St Vincent's Public Hospital and was Chairman of the St Vincent's Human Research and Ethics Committee 2003-2011.

Anne-Marie's membership scarf reads 40 years, and she first served in an official capacity on the Membership Committee convened after the successful Operation Payback campaign in 1996. Anne-Marie has been a member of Tucky's Ton, the Confreres, the Thornbirds, Glenferrie Gold, Knights of the Museum and the Inner Hawks. She is proud to sponsor both the Peter Knights and Don Scott rooms at our new home, Kennedy Community Centre.

Anne-Marie is a member of the Governance, Risk, Integrity and People Committee, and the History, Past Players and Awards Committee.

Owen Wilson

Bachelor of Commerce and Computer Science, Chartered Accountant, FAICD (Fellow of the Australian Institute of Company Directors).

Owen joined the Board in 2020 having more than 30 years' experience working across the Information Technology, Recruitment and Banking industries. He is currently Chairman of Carma Limited and was formerly the Chief Executive Officer of the REA Group, operator of realestate.com.au. Owen is also Chairman of TradeMe in New Zealand, a director of Property Finder in Dubai and recently joined the board of Endeavour Group. Prior to joining REA Group, Owen was Chief Financial Officer and Company Secretary of Chandler MacLeod Group. Owen has previously held positions with ANZ and KPMG across Australia, Asia and the UK. During his 15 years at ANZ, Owen's roles included Chief Operating Officer of ANZ's Institutional and Investment Bank and Managing Director Retail Banking and International Partnerships Asia.

Owen is a member of the Governance Risk, Integrity and People Committee.

Directors' report

For the year ended 31 October 2026

Tristan Sternson

Bachelor of Information Technology, Swinburne University of Technology; Member of the Australian Institute of Company Directors (MAICD).

Tristan joined the Board in February 2026, having previously served on the Club's Commercial Sub-committee and the Hawthorn Football Club Foundation Board.

Tristan is an experienced technology entrepreneur, business leader and investor with more than 25 years' experience in technology, business transformation and corporate strategy. He is the former Chief Executive Officer of ASX-listed ARQ Group and has founded, scaled and successfully exited multiple technology businesses, with combined transaction values exceeding $400 million. His career has included senior roles at PwC, IBM and Accenture.

Tristan is currently Managing Director of One Step Group and Co-founder of Super Young, a health and longevity business. He has also served on the Swinburne University School of Business, Law and

Entrepreneurship Advisory Board and held leadership positions within the Young Presidents' Organization (YPO).

A passionate Hawthorn supporter and member for more than 30 years, Tristan brings expertise in technology, commercial growth, innovation and strategic partnerships to the Club.

Tristan is Interim-Chair of the Hawthorn Football Club Foundation, Acting-Chair of Hawks Community Foundation and Chair of the Club's Commercial Sub-committee.

Company Secretary

Nicholas Holland

Bachelor of Law, Bachelor of Applied Science, GAICD (Company Directors Course).

Nicholas was appointed Company Secretary of the Club on 7 May 2021 and is currently General Manager - Legal, Risk and Integrity. Nicholas is a Life Member, representing the Club for 12 years, with 179 games between 1994-2005.

Directors' report

For the year ended 31 October 2026

Dividends

The Constitution of the Club prohibits the Club from the payment of dividends and accordingly no dividends were paid or declared during the year.

Principal activities

The principal activities of the Club are to:

- Promote the playing of Australian Football in particular, and sport in general, including providing, controlling and maintaining teams in the AFL and AFLW Premiership competitions, and other teams in any other competitions as determined by the Club from time-to-time;
- Promote, develop and foster sport in the community through supporting, or operating sporting teams or activities;
- Preserve, develop and foster the ideals and traditions of the Club; and
- Undertake and/or do all the things or activities as are necessary, incidental or conducive to the advancement of these activities, including providing services to Members and engaging in promotional and income-generating activities.

Controlled entities

The Club is required to present consolidated financial accounts. The consolidated group (“Group”) comprises the Hawthorn Football Club Ltd (Club), CS Fixed Trust Ltd (“CSFT LTD”), CS Fixed Trust No.2 LTD ("CSFT No.2 LTD"), Box Hill Hawks Football Club Ltd (“BHHFC”), HFC Foundation including the Public Ancillary Fund through its nominee HFC Foundation Nominees Pty Ltd (“Foundation”), Hawks Community Foundation Ltd, HFC Land Pty Ltd (“HFC Land”) as trustee of the HFC Land Trust and Sweat Sports Pty Ltd (“Legacy Sports”) as trustee of Sweat Sports Unit Trust.

The Club is the sole shareholder of the Foundation which is the trustee of the HFC Foundation, a Public Ancillary Fund.

The Club is the sole shareholder of the Hawks Community Foundation Ltd, which is a Public Benevolent Institution.

The Club is the sole unit holder of HFC Land Trust for which HFC Land Pty Ltd is the trustee.

The Club is the sole unit holder of Sweat Sports Unit Trust for which Sweat Sports Pty Ltd is the trustee. Legacy Sports generates consulting fees through providing sport and hospitality consulting services.

The Club is the sole unit holder of CSFT and CSFT No.2 which collectively owned 100% interest in the Caroline Springs Joint Venture (CSJV). There were no operations in this financial year.

While the Club does not hold an ownership interest in BHHFC, the Club is deemed to have the ability to control BHHFC; and consequently, consolidates this entity in line with AASB 10 *Consolidated Financial Statements*.

Directors' report

For the year ended 31 October 2026

Operating results for the year

The Club announces that the Club's football operations surplus for the year ended 31 October 2026 is $1,563,049 (2025: $1,959,787). The Club also notes a consolidated surplus before depreciation and other income of $2,449,727 (2025: $3,380,186). A summary of results for the financial year is displayed in the table below:

	2026 $	2025 $
Club football operations surplus*	1,563,049	1,959,787
Consolidated surplus before depreciation and other income**	2,449,727	3,380,186

*Football operations relates to the core Football Club's surplus/deficit prior to depreciation, investments, foundations, one-off transactions and other consolidated entities.

**Consolidated surplus before depreciation and other income reflects the Club's total operations excluding grants, fundraising, one-off transactions and depreciation.

The Club's consolidated surplus of $462,526 (2025: $51,109,186) is inclusive of grants, fundraising, one-off transactions and depreciation.

Short and long-term objectives of the Club

The Club is in a strong position on and off the field.

On the field, the AFL program qualified for finals for the third straight season, where it travelled to Perth and beat the minor premier in a Qualifying Final to secure a spot in the Preliminary Final. It was the second consecutive season where the Hawks finished one win away from a Grand Final. Several emerging stars continued their rapid rise to become consistent senior contributors, in addition to the list being bolstered by the largest draft haul in four years. Led by Senior Coach Sam Mitchell in his fifth year at the helm, the side further showcased its tough and attacking game style and took another step towards its next premiership.

The AFLW program also qualified for finals for the third consecutive season and went on to make history by recording the Club's inaugural AFLW finals victory in the Elimination Final. Under the guidance of third-year AFLW Senior Coach, Daniel Webster, the program continued to lay further foundations towards the Club's first piece of silverware in the competition. Notably, the AFLW Hawks also re-wrote the record books in 2026 by playing the first ever game for premiership points at the Club's new headquarters, the Kennedy Community Centre. Prior to this historic occasion, Hawthorn's last match for premiership points at its home base was more than 50 years ago at Glenferrie Oval in 1973.

Off the field, the Club is in a strong financial position. This was highlighted by the achievement of another consolidated surplus in 2026, as well as having a strong suite of commercial partners into next season. In a strong showing of faith from the loyal Hawthorn family, the Club's membership surged past

Directors' report

For the year ended 31 October 2026

Short and long-term objectives of the Club (continued)

90,000 for the first time in history. Continuing to recognise and reward members is a key focus for the Club heading into 2027.

Following the completion of Stage 1 at the Kennedy Community Centre (KCC), the Club spent its first full season in its new home in Dingley. Players and coaches from both programs, as well as the Club's administration staff, continue to benefit from the world-class training and high-performance facility. In line with the Club's commitment of making the KCC a home for the entire Hawthorn family, past players, members, fans and the local community have all been welcomed to the facility across the year through a number of open trainings, tours and events.

The Club continues to embark upon Stage 2 of the project, which is headlined by a community sporting precinct, featuring at least four high-ball indoor courts and an integrated sports medicine clinic. The indoor sporting facility will include a community café to promote social connection and equal-gender change rooms and amenities, with provision for future expansion to meet a growing demand. A key focus is strengthening the Club's long-term financial stability by commercialising the site and surrounding land.

Environmental, Social Impact and Governance

Hawthorn Football Club is progressing a deliberate, staged Environmental, Social, and Governance (ESG) strategy. The Club is prioritising regulatory compliance, risk management, and the disciplined evaluation of existing community outcomes. The Club's current efforts focus on three core areas:

- *Environmental Readiness & Practical Operations:* In response to Directors' duties and climate risk oversight, the Club is capturing its initial 12-month utility, fleet, and travel data to establish a verified Scope 1 and Scope 2 baseline. At the Kennedy Community Centre, the Club pursued a practical 4-Star Green Star equivalent design–incorporating all-electric building services, high-efficiency HVAC, rainwater harvesting, sub-metering, and an 80% diversion of construction waste–rather than costly formal certification. Immediate operational priorities focus on accessible quick wins, including a 4-stream waste system, Container Deposit Scheme (CDS) alignment, and extending existing rooftop solar and introducing EV infrastructure.
- *Social Impact:* The Club continues to build on programs that exceeded operational forecasts this year, delivering more than 300 community workshops, events and activations to over 58,000 participants across the Northern Territory, Victoria metro and regional, Cairns, and Tasmania. Key initiatives include the delivery of our Innovate Reconciliation Action Plan (RAP), culturally safe infrastructure at KCC (the Tyetdji Room and yarning circle), the First Nations Advisory Group, and inclusion partnerships through The Inclusion Project, Variety the Children's Charity Victoria, Hawks for All, and Dare to Hope partnership. In line with government funding integrity and evidence-based reporting, our Cairns partnership demonstrates both social and commercial returns for the Club and the broader community.

Directors' report

For the year ended 31 October 2026

Environmental, Social Impact and Governance (continued)

- *Governance & Mandatory Climate Compliance (AASB S2):* As a Group 3 entity under Australia's mandatory climate-related financial disclosure regime, the Club faces statutory reporting deadlines commencing 1 November 2027 (with Scope 3 disclosures phased in for FY28/29). To be overseen by the Finance & Audit Committee, the Club is executing a phased roadmap: establishing a cross-functional ESG Working Group, formalising climate data ownership across departments, and embedding climate risk directly into the Enterprise Risk Register.

Through this measured approach, Hawthorn is steadily building internal capability and compliance rigor to ensure all future ESG disclosures remain legally sound, auditable, and aligned with the Club's long-term sustainability.

Membership, Attendance, and Merchandise Performance

Membership Growth and Engagement

The 2026 season marked a historic milestone for the Club, surpassing 92,000 members for the first time in Hawthorn's history. Supported by strong growth in new registrations, this represented an increase on last year's tally of 87,226, further highlighting the enduring loyalty of the Hawthorn faithful. Key growth drivers included:

- *AFLW & Junior Growth:* AFLW memberships saw noticeable expansion, complemented by a 14% increase in Auskick participation, signalling a strong pipeline of young Hawthorn supporters.
- *Member Meet-Ups:* Introduced in 2026 across home MCG games and interstate matches, this initiative provided members with exclusive pre-game insights from Club representatives. Hundreds attended each gathering, prompting plans to expand the program in 2027 to better connect with members across Australia.
- *Tasmanian Presence:* Celebrating 25 years in Tasmania, UTAS Stadium recorded sell-out crowds across all matches despite ongoing venue redevelopments, driving a healthy increase in Tasmanian memberships.
- *Grand Final Guarantees:* High demand continues for Grand Final access products, with a robust waitlist currently in place for Priority One membership.

Attendance

Matchday attendance delivered exceptional results across all venues, totalling 418,278 for our home games across Melbourne and Tasmania:

- *MCG Home Averages:* Hawthorn home matches at the MCG drew an impressive average crowd of 57,696.
- *Marquee Match Success:* The Easter Monday clash against Geelong drew a crowd of 84,720, marking our third-largest home crowd on record and the highest since 2008.

Directors' report

For the year ended 31 October 2026

Membership, Attendance, and Merchandise Performance (continued)

- *UTAS Stadium:* UTAS Stadium maintained strong attendance figures throughout its capacity-constrained redevelopment phase.

Merchandise

The Club launched its partnership with new apparel provider Under Armour in late 2025, introducing an expanded range that incorporates premium lifestyle wear through HawksNest. With the extensive range showcased in the new store at the Kennedy Community Centre, foot traffic has been strong as fans explore fresh merchandise alongside the neighbouring Premiership cups and Hawks Museum display.

Football

The AFL Hawks recorded 15 wins during the home-and-away season to finish 4th on the ladder and play finals for the third consecutive season. The top four finish was the first time the Club had locked up a double chance leading into September since 2018. After beating the minor premiers on their home deck in a Qualifying Final, the Hawks returned to the MCG to play in a Preliminary Final for the second straight season. Despite falling to the eventual premiers, the Hawks made continued improvement and progression towards their 14th AFL premiership.

The AFL program made four additions in the National Draft, selecting Cam Nairn (Pick 20), Aidan Schubert (Pick 23), Jack Dalton (Pick 34) and Matt LeRay (Pick 56), while Ollie Greeves was selected in the Rookie Draft with Pick 12. Following the impressive injection of youth, the Club went on to blood nine AFL debutants across the 2026 season – which is the most in a single year since 2005 (10). There was also one Club debutant, with Flynn Perez pulling on Hawthorn colours for the first time.

Third-year Hawk Nick Watson capped off a remarkable campaign to win his first Peter Crimmins Medal, ahead of co-captain Jai Newcombe in second place and Jarman Impey in third. Watson became the ninth-youngest player ever to claim a Peter Crimmins Medal and the first 21-year-old winner since Lance Franklin in 2008. Watson also took out the peer-voted Lethal Award, as well as Best Finals Player. Second-year defender Noah Mraz earned Most Promising, while Connor Macdonald was judged Most Improved. Lloyd Meek claimed Most Courageous and Conor Nash took home Best Clubman for his team-first approach following an injury interrupted second half of the season. In his first season in brown and gold, Flynn Perez was recognised as the Hawks Community Leadership Award recipient, supported by the Mackenzie Family.

Nick Watson and Jarman Impey were further recognised for their outstanding individual seasons with selection in the All Australian team. For both players, it was their maiden All Australian blazer. At the conclusion of finals, Jack Gunston (66 goals) and Nick Watson (63 goals) finished 3rd and 5th respectively in the league's leading goalkickers. In doing so, Gunston and Watson became the first

Hawthorn duo to kick 60+ goals each in a single season since Lance Franklin and Jarryd Roughead in 2013. Captain James Sicily led the AFL in total intercepts, while co-skipper Jai Newcombe was 2nd in the AFL for total clearances.

Directors' report

For the year ended 31 October 2026

Football (continued)

Connor Macdonald, Jack Ginnivan, Mitch Lewis and Lloyd Meek all brought up their 100-game milestones in 2026, while Josh Battle and Dylan Moore reached 150 games. James Sicily, Blake Hardwick and Karl Amon all celebrated their 200-game milestones, with Hardwick notably extending his consecutive game streak to 126, which is fourth among all players in Hawthorn history. Three-time premiership Hawk and dual Peter Crimmins Medallist Jack Gunston played his 300th game in the final home and away match of the season, becoming the 114th player in VFL/AFL history to reach 300 career games.

In his fifth season as AFL Senior Coach, Sam Mitchell notched up his 450th combined game as a player and coach. He also moved up to fourth all-time for total wins among Hawthorn coaches in Club history. Mitchell was also re-signed on a new multi-year contract extension, ensuring he remains at the helm until at least the end of 2030.

The Club farewelled Max Ramsden, Flynn Perez, James Blanck, Henry Hustwaite, Cody Anderson and Jaime Uhr-Henry, after they were not offered contracts for the 2027 season. Ramsden joined the Hawks via the 2022 Mid-Season Draft and went on to play 11 games and kick six goals. Perez totalled seven games during his time at the Club after he was signed during the pre-season supplemental selection period in March this year. Blanck joined the Hawks with Pick 16 in the 2022 Mid-Season Draft and went on to play 24 games. Hustwaite suited up for 11 games during his four seasons at the Club after being Pick 37 in the 2022 National Draft. Anderson and Uhr-Henry did not suit up for an AFL match during their time at the Club, with both players spending two seasons on the list.

During the free agency and trade period the Club farewelled Finn Maginness, Sam Butler, Aidan Schubert and Bodie Ryan. After being drafted to Hawthorn as a father-son selection in 2019, Maginness played 64 games over his seven seasons. As a third-generation Hawk, Maginness followed in the footsteps of his father Scott and grandfather Norm, who both played 50+ games for the Club. Selected with the 23rd Pick in last year’s draft, Schubert suited up for one senior game during his time at Hawthorn. Butler played 33 games during his five seasons at the Club after he was selected with Pick 23 in the 2021 National Draft. Ryan played five games in his three seasons with the Hawks following his addition in the 2023 National Draft. The Club thanks all departing players for their service and contribution to Hawthorn.

The AFLW Hawks recorded seven wins during the home-and-away season to finish eighth on the ladder. Defying the odds, the Hawks toppled the fifth-placed Gold Coast SUNS to make history and record the Club’s first ever AFLW finals victory.

The Hawks made two additions during the trade period, welcoming Jacqueline Dupuy and Niamh Martin, before taking two picks in the National Draft in Hannah Looney and father-daughter selection Maya Dear. A further addition was made in the Pre-Season Draft, with Mikaylah Antony joining the Club, while Poppy Stockwell, Annabelle Embelton and Matilda Van Berkel were recruited as replacement players on the eve of the season.

Directors' report

For the year ended 31 October 2026

Football (continued)

Four Hawks were recognised for their stellar seasons with selection in the 2026 AFLW All Australian squad. Forwards Áine McDonagh and Poppy Stockwell joined defender Jenna Richardson and ruck Lucy Wales in the wider squad, highlighting their strong contributions across the home-and-away campaign. McDonagh's impressive campaign was highlighted by her second-place finish in the league's leading goalkicker award, while Stockwell ranked 10th among all goalkickers, in addition to her 3.6 score involvements per game. Richardson ranked second in the AFLW for total marks, while Lucy Wales finished third overall for average hitouts.

The Hawks blooded two AFLW first gamers in 2026, in addition to three Club debutants. Seven Hawks notched up their 50-game milestones, which included Jac Dupuy, Tamara Smith, Áine McDonagh, Jas Fleming, Lucy Wales, Jenna Richardson and Laura Elliott. Notably, Smith was the first AFLW player to play 50 games in the brown and gold. Casey Sherriff and Vice-Captain Eliza West both reached 75 games, while Captain Emily Bates and Kaitlyn Ashmore each celebrated their 100th game.

In his third season as AFLW Senior Coach, Daniel Webster guided the team to its first AFLW finals victory. Webster was also re-signed as senior coach for a further two seasons, ensuring he remains at the Club until at least the end of 2028.

Inaugural AFLW captain Tilly Lucas-Rodd departed the Club during the trade period after playing 47 games for the Hawks across four seasons. During Lucas-Rodd's time at Hawthorn, they were the inaugural best and fairest winner and claimed their maiden All-Australian blazer in 2024. Sophie Butterworth also departed via a trade after playing six games across two seasons with the Hawks, while inaugural AFLW Hawk Aileen Gilroy called time on her career, retiring from the game following seven years at the top level. Gilroy recorded 70 games across her career, including 42 in the brown and gold, where she was recognised as an All Australian in 2024. The Club thanks all players for their contribution to Hawthorn and wishes them well in their next chapters.

Commercial Performance

Robust commercial partnerships remained central to Hawthorn Football Club's financial strength and ongoing growth throughout 2026. In close collaboration with our commercial partners, we delivered high-impact content, elevated match-day activations, and unforgettable experiences to our members and fans across the season.

The Club celebrated a milestone expansion of its commercial portfolio ahead of the 2027 year, highlighted by the landmark appointment of BYD as our new Principal and Automotive Partner. We were also delighted to welcome Anker, Revolut, Suntory (V Energy), and Kiva Wellness into the Hawthorn partner family.

As our longstanding relationship with Nissan comes to a close in 2026, the Club expresses its appreciation for their invaluable support and shared success since 2019.

We extend our sincere gratitude to all major AFL and AFLW partners including Tasmania, Superhero, KFC, City of Launceston, Nature Valley, and Nissan for their enduring commitment to our shared vision.

Directors' report

For the year ended 31 October 2026

Hawthorn College of Sport

In partnership with Box Hill Institute, the Club continued to expand the Hawthorn College of Sport, delivering high-impact educational and vocational pathways embedded directly within our elite sporting environment at the Kennedy Community Centre.

Reinforcing this shared commitment, the Club extended its alignment with Box Hill Institute in 2026 for a further five years. The initiative provides students with a dual diploma (Diploma of Sport / Diploma of Leadership and Management) paired with immersive industry placements across football and business operations.

Beyond diversifying non-traditional commercial revenue streams, the partnership strengthens the Club's community footprint by educating, mentoring, and nurturing the next generation of sports industry professionals.

Corporate Sales and Coterie Groups

Hawthorn Football Club continued to build on the success of its corporate hospitality program throughout 2026, delivering a diverse calendar of events across Melbourne and Tasmania that brought together our valued partners, supporters and coterie groups.

The Club was delighted to include our dedicated coterie groups, The Inner Hawks, 3122, Confreres and Thornbirds along with our player sponsors from the AFL and AFLW teams. The Club would like to acknowledge the hard work and dedication of Confreres President Anita Ford and Thornbirds President Lyn Sutton across 2026 which resulted in significant growth of their respective coteries. The passion, commitment and continued support of our coterie groups remain an integral part of the Hawthorn community.

The Hawthorn Network also continued to grow throughout the season, providing a range of exclusive

events and opportunities for members of our corporate community to connect, strengthen relationships and explore new business opportunities.

We thank all our valued corporate partners and clients for their continued support, loyalty and commitment to the Club throughout the 2026 season. Their ongoing contribution plays an important role in the success and strength of Hawthorn Football Club.

Directors' report

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Tasmania

Hawthorn's penultimate year in Tasmania was a celebration of connection and commitment. As the Club approaches its exit from the state at the conclusion of the 2027 season, our 25th year of operating in Tasmania afforded a timely opportunity to reflect and celebrate what is widely regarded as the AFL's most successful and enduring partnership.

Key elements of our 25th anniversary campaign included:

- Production of 'Flying the Flag', a cinematic love letter to Tasmania, narrated by Hawthorn Legend Peter Hudson, featuring past and current players in iconic Tasmanian locations waving giant Hawthorn flags and offering anniversary messages.
- A collaboration with historic Waverley Mills, delivering a premium quality merino anniversary scarf, supported by a video storyline following current players Jack Gunston and Josh Weddle visiting the Mill and a working sheep farm in Launceston.
- The launch of a 25-year retrospective exhibition at Launceston Town Hall featuring the four premiership cups won during the Tasmanian era, milestone imagery, historic newspaper front pages and interactive photographic elements.
- Production of a 23-page collector's anniversary magazine inserted into the Examiner newspaper populated with player anecdotes, milestone moments, community messages and a spotlight on the Club's social and commercial legacy.
- A 25th anniversary marquee match, preceded by a 'Hawk Walk' from Launceston Town Hall, supported by hundreds of locals, followed by an on-field pre-game activation featuring a giant 'Thank You Tasmania' guernsey being unfurled on the ground.

Each of these elements was informed by a desire to embrace the social and cultural learnings of the last quarter of a century with the goal of making this season not just a Club celebration, but an opportunity for the community to participate in our reflection.

It is perhaps the most meaningful and heartfelt campaign we have ever undertaken during the Club's partnership with Tasmania and is a proud testament to the genuine affection that flows both ways between Hawthorn and its adopted home.

Hawthorn Football Club Foundation

The role of the Hawthorn Football Club Foundation is to support the Club now and into the future, ensuring Hawthorn thrives regardless of the competitive and complex environment in which it operates. The Foundation has four pillars: Yesterday, Today, Tomorrow and Always.

Yesterday – Hawks Museum

The Foundation is committed to preserving and honouring the past so all Hawthorn supporters and the wider community can access the stories behind the Hawthorn of today and understand the role the Hawks have played in shaping the Australian sporting landscape.

Directors' report

For the year ended 31 October 2026

Hawthorn Football Club Foundation (continued)

In the Museum's first year at the Kennedy Community Centre, we welcomed three new Glenferrie Gold Life Patrons, two ongoing Knights of the Museum donors and 431 Friends of the Hawks Museum members. We thank our museum donors for their generous contributions and commitment to the preservation of the Club's history. Within the new Museum, guests enjoyed rotating exhibits, including features on the 30th anniversary of the 1996 proposed merger with the Melbourne Demons and the 40th and 50th anniversaries of the 1986 and 1976 Premierships.

Today – Hawks Community Foundation

The Hawks Community Foundation is registered as a Public Benevolent Institution with Deductible Gift Recipient 1 (DGR1) status. The Hawthorn Football Club Foundation supports the Hawks Community Foundation to utilise sport as the ultimate vehicle to facilitate sustainable social and cultural change within our community.

Tomorrow – Kennedy Community Centre

The *Time to Fly Capital Campaign* came to a close in 2026, raising over $1M this financial year to assist in completing our new home. Donations via the Foundation have contributed to the new terracing and landscaping in front of the Harris High Performance Centre and work has commenced on the installation of a heat chamber within the Peter Crimmins Gymnasium.

We thank our loyal donors for their unwavering support and generosity in assisting us to build and enhance the Kennedy Community Centre.

Always – Always Hawthorn Bequest Club

Through the generous commitment of our bequestors, the Always Hawthorn Bequest Club will ensure the Club remains strong and viable for generations to come. In 2026 we welcomed three new bequestors to the Always Hawthorn Bequest Club and received a commitment of 15 gifts in wills via online Will platforms, EveryWill and Safewill. We thank all our bequestors who have made a significant commitment to the Club's future.

We thank the Board of the Hawthorn Football Club Foundation for their continued guidance, support, and governance – Tristan Sternson (Interim-Chair), Tim Shearer (Ex-Chair), Geraldine Farrell, Brad Harris, Maria Lui, Scott Patterson, Sean Pinan and Jonathan Deague. We also thank the Board of the Hawks Community Foundation – Richard Garvey (Chair), Nick Morris, Sally McNeilly, Mat Walker and Nat Edwards for their role in guiding the Hawks Community Foundation and extensive program delivery.

We are grateful for the time and support offered by Club Legends Peter Hudson and Peter Knights for their ambassadorial roles of the Hawthorn Football Club Foundation, and current players Lloyd Meek, Connor Macdonald, Jasmine Fleming and Lucy Wales who attend Hawks Community Foundation Board meetings and are outstanding community program ambassadors.

Directors' report

For the year ended 31 October 2026

Significant changes in the state of affairs

There were no significant changes in the state of affairs of the Group during the year.

Significant events after the reporting date

There were no significant events occurring after the reporting date which may affect either the Group's operations or results of those operations or the Group's state of affairs.

Environmental regulation and performance

The Dingley property owned by HFC Land is subject to environmental regulations and the Group actively manages its obligations in this respect.

The Club's day-to-day operations are not subject to any significant environmental regulations under either Commonwealth or State legislation. The Club is progressing a deliberate, staged Environmental, Social, and Governance (ESG) strategy.

Indemnification and insurance of Officers and Auditors

The Directors have not included details of the nature of the liabilities covered, or the amount of the premium paid in respect of the Directors' and Officers' liability and legal expenses' insurance contracts; as such disclosure is prohibited under the terms of the contract.

The Club has not, during or since the end of the financial year, in respect of any person who is or has been an Auditor of the Club or a related body corporate:

- indemnified or made any relevant agreement for indemnifying against a liability incurred as Auditor, including costs and expenses in successfully defending legal proceedings; or
- paid or agreed to pay a premium in respect of a contract insuring against a liability as Auditor incurred for the costs or expenses to defend legal proceedings.

Directors' report

For the year ended 31 October 2026

Governance

The number of Directors' meetings and number of meetings attended by each of the Directors of the Club during the financial year were:

	A	B
Andrew Gowers	8	8
Katie Hudson	8	8
Luke McCabe	8	8
James Merlino	8	8
Anne-Marie Pellizzer	8	8
Ian Silk	8	8
Owen Wilson	8	7
Tristan Sternson	7	7
Maria Lui	5	5
Tim Shearer	1	1

A - Reflects the number of meetings held during the time the Director held office during the year

B - Number of meetings attended

Finance and Audit Committee

The Club's Finance and Audit Committee comprises: K Hudson (Chair), J Merlino (Director), A Klein, J Attwood, J Gilbert, M Lin (Executives), J Field (Staff), A Cronin and A Gregory (Independent Members) which meets bi-monthly prior to the Board meetings and is primarily responsible for overseeing the Club's financial position and performance and providing recommendations to the Board.

Governance Risk, Integrity and People Committee

The Club's Governance Risk, Integrity and Compliance Committee comprises: I Silk (Chair), A-M Pellizzer, O Wilson (Directors), A Klein, J Attwood, S McNeilly (Executives), N Holland (Staff), G Dalbosco and C Coslovich (Independent Members). The committee meets bi-monthly and is primarily responsible for reviewing the risk, integrity and compliance regulatory requirements across the Club.

AFL Football Sub Committee

The Club's AFL Football Sub Committee comprises: R McCartney (Chair), L McCabe (Director), A Klein, M Dixon (Executives), S Mitchell (Senior Coach), M McKenzie (Staff). The committee meets monthly and is responsible for overseeing the operations, list management and integrity of the AFL football department.

Directors' report

For the year ended 31 October 2026

Nominations Committee

The Nominations Committee comprises: K Hudson (Chair), I Silk (Director), M Dooley, C Langford, L Nolan, (Independent Members) and was formed in the lead-up to the 2026 AGM to review nominations for 2026 Director vacancies.

History, Past Players and Awards Committee

The Club's History, Past Players and Awards Committee comprises: D Harford (Chair), A-M Pellizzer (Director), P Haby (Club Historian), P Hudson, S Hurst, D Pritchard, R Tallis, P Knights, A Martello, P Russo (Independent Members), J Lyford, J Millard, N Holland (Staff). A Collins (resigned November 2025). The committee meets quarterly and ad-hoc as necessary. The committee is responsible for overseeing all Club awards including Life Members and Hall of Fame and nominating candidates for external awards, preservation of Hawthorn history and (as required) consideration of matters related to past players.

HFC Foundation Board

The HFC Foundation Board comprises: T Sternson (Interim-Chair), T Shearer (Ex-Chair), S Pinan, J Deague (Foundation Directors), A Klein, J Attwood (Executives), J Lyford, A Moedt, C McKendry (Staff). M Lui (resigned June 2026), G Farrell (resigned March 2026), S Patterson (resigned June 2026), B Harris (resigned June 2026). The Board meets quarterly and is primarily responsible for providing strategic direction and governance of the HFC Foundation.

Hawks Community Foundation Board

The Hawks Community Foundation Board comprises: R Garvey (Chair), N Edwards, S McNeilly, N Morris, M Walker (directors) A Klein, J Attwood (Executive) A Moedt (Staff). The Board meets quarterly and is primarily responsible for providing strategic direction and governance of the Hawks Community Foundation's funding, programs and partnerships.

First Nations Advisory

The First Nations Advisory comprises: A Gowers (Chair), A Klein, S McNeilly (Executives), Prof. B Judd, Aunty J Murphy, A Thorpe (Independent Members), C Wingard (AFL). The committee is an advisory to the Club, established to provide advice on First Nations matters and strategy.

Total Player Payments Committee

The Total Player Payments Committee comprises: L McCabe (Chair), K Hudson (Director), J Attwood, R McCartney (Executives), M McKenzie, J Field (Staff). This committee meets twice a year and ad-hoc as necessary and is primarily responsible for the governance of total player payments.

Directors' report

For the year ended 31 October 2026

Auditor's independence

The Directors have received a declaration from the Auditor of Hawthorn Football Club Limited and its controlled entities. This has been included on page 19.

Signed in accordance with a resolution of the Directors.



Andrew Gowers

President

Melbourne

20 November 2026



Katie Hudson

Director

Melbourne

20 November 2026

Shape the future with confidence

Ernst & Young
111 Bourke Street
Melbourne VIC 3000 Australia
GPO Box 67 Melbourne VIC 3001

Tel: +61 3 9288 8000
Fax: +61 3 8650 7777
ey.com/au

Auditor's independence declaration to the directors of Hawthorn Football Club Limited

As lead auditor for the audit of the financial report of Hawthorn Football Club Limited for the financial year ended 31 October 2026, I declare to the best of my knowledge and belief, there have been:

a. No contraventions of the auditor independence requirements of the *Corporations Act 2001* in relation to the audit;

b. No contraventions of any applicable code of professional conduct in relation to the audit; and

c. No non-audit services provided that contravene any applicable code of professional conduct in relation to the audit.

This declaration is in respect of Hawthorn Football Club Limited and the entities it controlled during the financial year.

Ernst & Young

Kester Brown
Partner
20 November 2026

A member firm of Ernst & Young Global Limited
Liability limited by a scheme approved under Professional Standards Legislation

Consolidated statement of profit or loss and other comprehensive income

For the year ended 31 October 2026

	Notes	2026 $	2025 $
Revenue	4	69,915,142	67,762,062
Gross surplus		69,915,142	67,762,062
Sponsorship, membership and fundraising expenses		(11,579,941)	(10,709,787)
Employee and player expenses		(47,637,045)	(45,826,159)
Marketing expenses		(817,326)	(732,710)
Other football operations expenses		(2,706,744)	(2,586,376)
Other expenses in respect to ordinary activities		(5,874,384)	(5,736,082)
Finance income	5.c	1,197,772	1,268,414
Finance costs	5.d	(47,747)	(59,175)
Surplus before depreciation and other income		2,449,727	3,380,187
Other income	5.a	2,620,658	48,755,877
Depreciation	5.b	(4,607,859)	(1,023,618)
Surplus before tax		462,526	51,112,446
Income tax expense		-	-
Surplus for the year		462,526	51,112,446
Other comprehensive income that may be reclassified to profit or loss in subsequent periods (net of tax):			
Net change in fair value of investments		-	(3,260)
Other comprehensive income/(loss)		-	(3,260)
Total comprehensive income for the year, net of tax		462,526	51,109,186
Total income attributable to:			
Members of Hawthorn Football Club		462,526	51,112,446
		462,526	51,112,446
Total comprehensive income attributable to:			
Members of Hawthorn Football Club		462,526	51,109,186
		462,526	51,109,186

The above consolidated statement of profit or loss and other comprehensive income should be read in conjunction with the accompanying notes.

Consolidated statement of financial position

As at 31 October 2026

	Notes	2026 $	2025 $
Assets			
Current assets			
Cash and cash equivalents	6	19,514,034	25,274,123
Trade and other receivables	7	944,337	4,800,922
Inventories	8	15,641	45,027
Other financial assets	9	10,000,000	-
Prepayments		309,975	466,022
Total current assets		30,783,987	30,586,094
Non-current assets			
Investments	10	3,260	3,260
Investment properties	11	-	-
Property, plant and equipment	12	125,185,431	125,700,555
Right-of-use assets	13	890,300	1,265,004
Other financial assets	9	1,200,000	-
Total non-current assets		127,278,991	126,968,819
Total assets		158,062,978	157,554,913
Liabilities			
Current liabilities			
Trade and other payables	14	5,005,608	6,806,640
Income received in advance	15	4,014,604	2,236,358
Provisions	16	1,923,412	1,719,268
Lease liabilities	13	401,973	202,201
Total current liabilities		11,345,597	10,964,467
Non-current liabilities			
Provisions	16	272,823	179,442
Lease liabilities	13	635,540	1,064,512
Total non-current liabilities		908,363	1,243,954
Total liabilities		12,253,960	12,208,421
Net assets		145,809,018	145,346,492
Equity			
Retained earnings		145,932,868	145,470,342
Fair value reserve	17	(123,850)	(123,850)
Total equity		145,809,018	145,346,492

The above consolidated statement of financial position should be read in conjunction with the accompanying notes.

Consolidated statement of changes in equity

For the year ended 31 October 2026

	Retained earnings $	Fair value reserve (Note 17) $	Total equity $
At 1 November 2025	145,470,342	(123,850)	145,346,492
Profit for the year	462,526	-	462,526
Transfer of Fair Value Reserve of equity instruments designated at FVOCI	-	-	-
Other comprehensive (loss)	-	-	-
Total comprehensive income/(loss) for the year	462,526	-	462,526
At 31 October 2026	145,932,868	(123,850)	145,809,018
At 1 November 2024	92,479,085	1,758,221	94,237,306
Profit for the year	51,112,446	-	51,112,446
Transfer of Fair Value Reserve of equity instruments designated at FVOCI	1,878,811	(1,878,811)	-
Other comprehensive (loss)	-	(3,260)	(3,260)
Total comprehensive income/(loss) for the year	52,991,257	(1,882,071)	51,109,186
At 31 October 2025	145,470,342	(123,850)	145,346,492

The above consolidated statement of changes in equity should be read in conjunction with the accompanying notes.

Consolidated statement of cash flows

For the year ended 31 October 2026

	Note	2026 $	2025 $
Operating activities			
Receipts from customers		82,412,144	79,926,537
Payments to suppliers and employees		(76,820,188)	(73,352,929)
Interest received		1,197,772	1,268,414
Interest paid		(47,747)	(59,175)
Net cash flows from operating activities		6,741,982	7,782,847
Investing activities			
Proceeds from sale of PP&E and investment properties		-	12,132,250
Proceeds from sale of marketable equities		-	5,689,453
Purchase of property, plant and equipment		(3,707,749)	(48,127,453)
(Investment in)/redemption of term deposits		(11,200,000)	-
Receipt of government grants		2,750,000	12,750,000
Net cash flows used in investing activities		(12,157,749)	(17,555,750)
Financing activities			
Payment for principal portion of lease liabilities		(344,322)	(335,394)
Net cash flows used in financing activities		(344,322)	(335,394)
Net decrease in cash and cash equivalents		(5,760,089)	(10,108,297)
Cash and cash equivalents at 1 November		25,274,123	35,382,419
Cash and cash equivalents at 31 October	6	19,514,034	25,274,122

The above consolidated statement of cash flows should be read in conjunction with the accompanying notes.

Notes to the consolidated financial statements

For the year ended 31 October 2026

1. Corporate information

The consolidated financial statements of Hawthorn Football Club Limited (the "Club") and its controlled entities (collectively, the "Group") for the year ended 31 October 2026 were authorised for issue in accordance with a resolution of the Directors on 20 November 2026.

The Club is a not-for-profit company limited by guarantee incorporated and domiciled in Australia.

The registered office and principal place of business of the Group is 94 Tootal Road, Dingley Village, VIC, 3172.

Further information on the nature of the operations and principal activities of the Group is provided in the Directors' report. Information on the Group's structure is provided in Note 18. Information on other related party relationships of the Group is provided in Note 20.

2. Significant accounting policies

a. Basis of preparation

These general purpose consolidated financial statements have been prepared in compliance with the requirements of the *Corporations Act 2001 and Australian Accounting Standards - Simplified Disclosures*. The Group is a not-for-profit entity for the purposes of preparing these consolidated financial statements.

The financial report is presented in Australian Dollars, all values are rounded to the nearest dollar ($), and is prepared on a historical cost basis, except for investments which are measured at fair value.

b. Changes in accounting policies and disclosures

New and amended standards and interpretations

The new and amended Australian Accounting Standards and Interpretations that applied for the first time in 2026 do not materially impact the consolidated financial statements of the Group.

Accounting Standards and Interpretations issued but not yet effective

Certain Australian Accounting Standards and Interpretations have recently been issued or amended but are not yet effective and have not been adopted by the Group for the financial year ended 31 October 2026. The Group intends to adopt these new and amended standards and interpretations, when they become effective.

Notes to the consolidated financial statements

For the year ended 31 October 2026

c. Basis of consolidation

The consolidated financial statements comprise the financial statements of the Club and its controlled entities as at 31 October 2026. Control is achieved when the Group is exposed, or has rights, to variable returns from its involvement with the investee and has the ability to affect those returns through its power over the investee. Specifically, the Group controls an investee if, and only if, the Group has:

- Power over the investee (i.e. existing rights that give it the current ability to direct the relevant activities of the investee);
- Exposure, or rights, to variable returns from its involvement with the investee; and
- The ability to use its power over the investee to affect its returns

Generally, there is a presumption that a majority of voting rights results in control. To support this presumption and when the Group has less than a majority of the voting or similar rights of an investee, the Group considers all relevant facts and circumstances in assessing whether it has power over an investee, including:

- The contractual arrangement(s) with the other vote holders of the investee;
- Rights arising from other contractual arrangements; and
- The Group's voting rights and potential voting rights

The Group re-assesses whether or not it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control. Consolidation of a subsidiary begins when the Group obtains control over the subsidiary and ceases when the Group loses control of the subsidiary. Assets, liabilities, income and expenses of a subsidiary acquired or disposed of during the year are included in the consolidated financial statements from the date the Group gains control until the date the Group ceases to control the subsidiary.

Profit or loss and each component of other comprehensive income (OCI) are attributed to the equity holders of the parent of the Group and to the non-controlling interests, even if this results in the non-controlling interests having a deficit balance. When necessary, adjustments are made to the financial statements of controlled entities to bring their accounting policies in line with the Group's accounting policies. All intra-group assets and liabilities, equity, income, expenses and cash flows relating to transactions between members of the Group are eliminated in full on consolidation.

A change in the ownership interest of a subsidiary, without a loss of control, is accounted for as an equity transaction.

Notes to the consolidated financial statements

For the year ended 31 October 2026

c. Basis of Consolidation (continued)

If the Group loses control over a subsidiary, it derecognises the related assets (including goodwill), liabilities, non-controlling interest and other components of equity, while any resultant gain or loss is recognised in profit or loss. Any investment retained is recognised at fair value.

d. Current versus non-current classification

The Group presents assets and liabilities in the consolidated statement of financial position based on current/non-current classification. An asset is current when it is:

- Expected to be realised or intended to be sold or consumed in the normal operating cycle;
- Held primarily for the purpose of trading;
- Expected to be realised within twelve months after the reporting period; or
- Cash or cash equivalent unless restricted from being exchanged or used to settle a liability for at least twelve months after the reporting period.

All other assets are classified as non-current.

A liability is current when:

- It is expected to be settled in the normal operating cycle;
- It is held primarily for the purpose of trading;
- It is due to be settled within twelve months after the reporting period, or
- There is no unconditional right to defer the settlement of the liability for at least twelve months after the reporting period.

The Group classifies all other liabilities as non-current.

e. Fair value measurement

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either:

- In the principal market for the asset or liability; or
- In the absence of a principal market, in the most advantageous market for the asset or liability

The principal or the most advantageous market must be accessible by the Group.

Notes to the consolidated financial statements

For the year ended 31 October 2026

e. Fair value measurement (continued)

The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest.

A fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

The Group uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximising the use of relevant observable inputs and minimising the use of unobservable inputs.

f. Cash and cash equivalents

Cash and cash equivalents in the consolidated statement of financial position comprise cash at banks and on hand and short-term highly liquid deposits with a maturity of three months or less, that are readily convertible to a known amount of cash and subject to an insignificant risk of changes in value.

For the purpose of the consolidated statement of cash flows, cash and cash equivalents consist of cash and cash equivalents, as defined above.

g. Financial assets

Other financial assets comprise term deposits held with financial institutions that do not meet the definition of cash and cash equivalents. Deposits are classified as current where they mature within 12 months of the reporting date and non-current where they mature after 12 months.

h. Inventories

Inventories comprise clothing, Club merchandise and food and beverage.

Inventories are valued at the lower of cost and net realisable value.

Costs incurred in bringing each product to its present location and condition are accounted for, including cost of direct materials and labour and a proportion of manufacturing overheads based on the normal operating capacity, but excluding borrowing costs.

Net realisable value is the estimated selling price in the ordinary course of business, less estimated costs of completion and the estimated costs necessary to make the sale. Cost of inventory is based on the average cost and incorporates expenditure incurred in acquiring inventories and bringing them to their existing condition and location.

i. Financial instruments

A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity.

Notes to the consolidated financial statements

For the year ended 31 October 2026

i. Financial instruments (continued)

i. Financial assets

Initial recognition and measurement

Financial assets are classified, at initial recognition, as subsequently measured at amortised cost and fair value through other comprehensive income (OCI).

The classification of financial assets at initial recognition depends on the financial asset's contractual cash flow characteristics and the Group's business model for managing them. With the exception of trade receivables that do not contain a significant financing component or for which the Group has applied the practical expedient, the Group initially measures a financial asset at its fair value plus, in the case of a financial asset not at fair value through profit or loss, transaction costs. Trade receivables that do not contain a significant financing component or for which the Group has applied the practical expedient are measured at the transaction price.

In order for a financial asset to be classified and measured at amortised cost or fair value through OCI, it needs to give rise to cash flows that are 'solely payments of principal and interest (SPPI)' on the principal amount outstanding. This assessment is referred to as the SPPI test and is performed at an instrument level. Financial assets with cash flows that are not SPPI are classified and measured at fair value through profit or loss, irrespective of the business model.

The Group's business model for managing financial assets refers to how it manages its financial assets in order to generate cash flows. The business model determines whether cash flows will result from collecting contractual cash flows, selling the financial assets, or both. Financial assets classified and measured at amortised cost are held within a business model with the objective to hold financial assets in order to collect contractual cash flows while financial assets classified and measured at fair value through OCI are held within a business model with the objective of both holding to collect contractual cash flows and selling.

Subsequent measurement

Financial assets at amortised cost

Financial assets at amortised cost are subsequently measured using the effective interest rate (EIR) method and are subject to impairment. Gains and losses are recognised in profit or loss when the asset is derecognised, modified or impaired.

The Group's financial assets at amortised cost includes trade and other receivables.

Notes to the consolidated financial statements

For the year ended 31 October 2026

i. Financial instruments (continued)

i. Financial assets (continued)

Trade and other receivables

A receivable represents the Group's right to an amount of consideration that is unconditional (i.e., only the passage of time is required before payment of the consideration is due). They are generally due for settlement within 14 days and therefore are all classified as current. Trade receivables are recognised initially at the amount of consideration that is unconditional unless they contain significant financing components when they are recognised at fair value. The Group holds the trade receivables with the objective to collect the contractual cash flows and therefore measures them subsequently at amortised cost using the EIR method.

For trade receivables, the Group applies a simplified approach in calculating expected credit losses (ECLs). The Group has established a provision matrix that is based on its historical credit loss experience, adjusted for forward-looking factors specific to the debtors and the economic environment.

Financial assets designated at fair value through OCI (equity instruments)

Upon initial recognition, the Group can elect to classify irrevocably its equity investments as equity instruments designated at fair value through OCI when they meet the definition of equity under *AASB 132 Financial Instruments: Disclosure and Presentation* and are not held for trading. The classification is determined on an instrument-by-instrument basis.

Gains and losses on these financial assets are never recycled to profit or loss. Dividends are recognised as other income in the consolidated statement of profit or loss and other comprehensive income when the right of payment has been established, except when the Group benefits from such proceeds as a recovery of part of the cost of the financial asset, in which case, such gains are recorded in OCI. Equity instruments designated at fair value through OCI are not subject to impairment assessment.

The Group elected to classify irrevocably its non-listed equity investments under this category.

Notes to the consolidated financial statements

For the year ended 31 October 2026

i. Financial instruments (continued)

i. Financial assets (continued)

Derecognition

A financial asset (or, where applicable, a part of a financial asset or part of a group of similar financial assets) is primarily derecognised (i.e., removed from the Group's consolidated statement of financial position) when:

- The rights to receive cash flows from the asset have expired; or
- The Group has transferred its rights to receive cash flows from the asset or has assumed an obligation to pay the received cash flows in full without material delay to a third party under a 'pass-through' arrangement; and either

  (a) the Group has transferred substantially all the risks and rewards of the asset, or

  (b) the Group has neither transferred nor retained substantially all the risks and rewards of the asset, but has transferred control of the asset.

When the Group has transferred its rights to receive cash flows from an asset or has entered into a pass-through arrangement, it evaluates if, and to what extent, it has retained the risks and rewards of ownership. When it has neither transferred nor retained substantially all of the risks and rewards of the asset, nor transferred control of the asset, the Group continues to recognise the transferred asset to the extent of its continuing involvement. In that case, the Group also recognises an associated liability. The transferred asset and the associated liability are measured on a basis that reflects the rights and obligations that the Group has retained.

Impairment

The Group recognises loss allowances equal to the lifetime ECL on financial assets measured at amortised cost. When determining whether the credit risk of a financial asset has increased significantly since initial recognition and when estimating ECLs, the Group considers reasonable and supportable information that is relevant and available without undue cost or effort. This includes both quantitative and qualitative information and analysis, based on the Group's historical experience and informed credit assessment and including forward looking information.

ECLs are a probability weighted estimate of credit losses. Credit losses are measured as the present value of all cash shortfalls (i.e., the difference between the cash flows due to the entity in accordance with the contract and cash flows that the Group expects to receive).

Notes to the consolidated financial statements

For the year ended 31 October 2026

i. Financial instruments (continued)

i. Financial assets (continued)

ECLs are discounted at the effective interest rate of the financial asset. Loss allowances for financial assets measured at amortised cost are deducted from the gross carrying amount of the assets. The gross carrying amount of a financial asset is written off when the Group has no reasonable expectations of recovering a financial asset in its entirety or a portion thereof.

The carrying amounts of the Group's assets, other than inventories (Note 2.h Inventories) are reviewed at each consolidated statement of financial position date to determine whether there is any indication of impairment. If any such indication exists, the asset's recoverable amount is estimated. Goodwill and intangible assets with an indefinite useful life are tested annually for impairment.

An impairment loss on non-financial assets is recognised whenever the carrying amount of an asset or its cash-generating unit (CGU) exceeds its recoverable amount. The recoverable amount of an asset or CGU is the greater of its value in use and its fair value less costs to sell. Impairment losses are recognised in the consolidated statement of profit or loss and other comprehensive income, unless an asset has previously been revalued, in which case the impairment loss is recognised as a reversal to the extent of that previous revaluation with any excess recognised through the consolidated statement of profit or loss and other comprehensive income.

Reversals of impairment

Impairment losses are reversed when there is an indication that the impairment loss may no longer exist and there has been a change in the estimate used to determine the recoverable amount.

An impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortisation, if no impairment loss had been recognised.

Notes to the consolidated financial statements

For the year ended 31 October 2026

i. Financial instruments (continued)

ii. Financial liabilities

Initial recognition and measurement

Financial liabilities are classified, at initial recognition, as payables.

All financial liabilities are recognised initially at fair value and, in the case of payables, net of directly attributable transaction costs.

The Group's financial liabilities include trade and other payables.

Subsequent measurement

Trade and other payables

Trade and other payables are carried at amortised cost and due to their short-term nature they are not discounted. They represent liabilities for goods and services provided to the Group prior to the end of the financial year that are unpaid and arise when the Group becomes obliged to make future payments in respect of the purchase of these goods and services. The amounts are unsecured and are usually paid within 30 days of recognition.

Derecognition

A financial liability is derecognised when the obligation under the liability is discharged or cancelled or expires. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as the derecognition of the original liability and the recognition of a new liability. The difference in the respective carrying amounts is recognised in the consolidated statement of profit or loss and other comprehensive income.

iii. Offsetting of financial instruments

Financial assets and financial liabilities are offset and the net amount is reported in the consolidated statement of financial position if there is a currently enforceable legal right to offset the recognised amounts and there is an intention to settle on a net basis, to realise the assets and settle the liabilities simultaneously.

j. Prepayments

Prepayments are carried at amortised cost and represent goods and services paid for by the Group prior to the end of the financial period that have not been received.

Notes to the consolidated financial statements

For the year ended 31 October 2026

k. Property, plant and equipment

Property, plant and equipment is stated at cost, net of accumulated depreciation and accumulated impairment losses, if any. Such cost includes the cost of replacing part of the plant and equipment and borrowing costs for long-term construction projects if the recognition criteria are met. When significant parts of property, plant and equipment are required to be replaced at intervals, the Group depreciates them separately based on their specific useful lives. Likewise, when a major inspection is performed, its cost is recognised in the carrying amount of the property, plant and equipment as a replacement if the recognition criteria are satisfied. All other repair and maintenance costs are recognised in profit or loss as incurred.

Depreciation is calculated on a straight-line basis over the estimated useful lives of the assets, as follows:

Land	Not depreciated
Buildings	25 to 40 years
Building improvements	5 to 40 years
Plant and equipment	5 to 40 years
Building leasehold improvements	5 to 40 years

An item of property, plant and equipment and any significant part initially recognised is derecognised upon disposal (i.e., at the date the recipient obtains control) or when no future economic benefits are expected from its use or disposal. Any gain or loss arising on derecognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in the consolidated statement of profit or loss and other comprehensive income when the asset is derecognised.

The residual values, useful lives and methods of depreciation of property, plant and equipment are reviewed at each financial year end and adjusted prospectively, if appropriate.

l. Government Grant income

Grants received by the Club to enable the construction of a recognisable non-financial asset to be controlled by the Club, in accordance with AASB 1058, are recognised as the Club satisfies its obligation to construct the recognisable financial asset. The Club assesses whether the obligation is satisfied over time or at a point-in-time with reference to the requirements of the related funding agreement.

Notes to the consolidated financial statements

For the year ended 31 October 2026

m. Leases

The Group assesses at contract inception whether a contract is, or contains, a lease. That is, if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

i. Group as a lessee

The Group applies a single recognition and measurement approach for all leases, except for short-term leases and leases of low-value assets. The Group recognises lease liabilities to make lease payments and right-of-use assets representing the right to use the underlying assets.

ii. Right-of-use assets

The Group recognises right-of-use assets at the commencement date of the lease (i.e. the date the underlying asset is available for use). Right-of-use assets are measured at cost, less any accumulated depreciation and impairment losses, and adjusted for any remeasurement of lease liabilities. The cost of right-of-use assets includes the amount of lease liabilities recognised, initial direct costs incurred, and lease payments made at or before the commencement date less any lease incentives received. Right-of-use assets are depreciated on a straight-line basis over the shorter of the lease term and the estimated useful lives of the assets, as follows:

Premises	1 to 5 years

If ownership of the leased asset transfers to the Group at the end of the lease term or the cost reflects the exercise of a purchase option, depreciation is calculated using the estimated useful life of the asset.

The right-of-use assets are also subject to impairment. Refer to the accounting policies in Note 2.m Impairment of non-financial assets.

iii. Lease liabilities

At the commencement date of the lease, the Group recognises lease liabilities measured at the present value of lease payments to be made over the lease term. The lease payments include fixed payments (including in-substance fixed payments) less any lease incentives receivable, variable lease payments that depend on an index or a rate, and amounts expected to be paid under residual value guarantees. The lease payments also include the exercise price of a purchase option reasonably certain to be exercised by the Group and payments of penalties for terminating the lease, if the lease term reflects the Group exercising the option to terminate. Variable lease payments that do not depend on an index or a rate are recognised as expenses (unless they are incurred to produce inventories) in the period in which the event or condition that triggers the payment occurs.

Notes to the consolidated financial statements

For the year ended 31 October 2026

m. Leases (continued)

iii. Lease liabilities (continued)

In calculating the present value of lease payments, the Group uses its incremental borrowing rate at the lease commencement date because the interest rate implicit in the lease is not readily determinable. After the commencement date, the amount of lease liabilities is increased to reflect the accretion of interest and reduced for the lease payments made. In addition, the carrying amount of lease liabilities is remeasured if there is a modification, a change in the lease term, a change in the lease payments (e.g., changes to future payments resulting from a change in an index or rate used to determine such lease payments) or a change in the assessment of an option to purchase the underlying asset.

iv. Short-term leases and leases of low-value assets

The Group applies the short-term lease recognition exemption to its short-term leases of machinery and equipment (i.e., those leases that have a lease term of 12 months or less from the commencement date and do not contain a purchase option). It also applies the lease of low-value assets recognition exemption to leases of office equipment that are considered to be low value. Lease payments on short-term leases and leases of low-value assets are recognised as expense on a straight-line basis over the lease term.

v. Group as a lessor

Leases in which the Group does not transfer substantially all the risks and rewards incidental to ownership of an asset are classified as operating leases. Rental income arising is accounted for on a straight-line basis over the lease terms and is included in revenue in the consolidated statement of profit or loss and other comprehensive income due to its operating nature. Initial direct costs incurred in negotiating and arranging an operating lease are added to the carrying amount of the leased asset and recognised over the lease term on the same basis as rental income. Contingent rents are recognised as revenue in the period in which they are earned.

n. Investment properties

Investment property is held to earn rental income and for capital appreciation.

Notes to the consolidated financial statements

For the year ended 31 October 2026

o. Impairment of non-financial assets

The Group assesses, at each reporting date, whether there is an indication that an asset may be impaired. If any indication exists, or when annual impairment testing for an asset is required, the Group estimates the asset's recoverable amount. An asset's recoverable amount is the higher of an asset's or cash-generating unit's (CGU) fair value less costs of disposal and its value in use. The recoverable amount is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or groups of assets. When the carrying amount of an asset or CGU exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount.

In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. In determining fair value less costs of disposal, recent market transactions are taken into account. If no such transactions can be identified, an appropriate valuation model is used. These calculations are corroborated by valuation multiples, quoted share prices for publicly traded companies or other available fair value indicators.

The Group bases its impairment calculation on most recent budgets and forecast calculations, which are prepared separately for each of the Group's CGUs to which the individual assets are allocated. These budgets and forecast calculations generally cover a period of five years. A long-term growth rate is calculated and applied to project future cash flows after the fifth year.

Impairment losses of continuing operations are recognised in the consolidated statement of profit or loss and other comprehensive income in expense categories consistent with the function of the impaired asset.

For assets excluding goodwill, an assessment is made at each reporting date to determine whether there is an indication that previously recognised impairment losses no longer exist or have decreased. If such indication exists, the Group estimates the asset's or CGU's recoverable amount. A previously recognised impairment loss is reversed only if there has been a change in the assumptions used to determine the asset's recoverable amount since the last impairment loss was recognised. The reversal is limited so that the carrying amount of the asset does not exceed its recoverable amount, nor exceed the carrying amount that would have been determined, net of depreciation, had no impairment loss been recognised for the asset in prior years. Such reversal is recognised in the consolidated statement of profit or loss and other comprehensive income.

Notes to the consolidated financial statements

For the year ended 31 October 2026

p. Provisions

Provisions are recognised when the Group has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation. When the Group expects some or all of a provision to be reimbursed, for example, under an insurance contract, the reimbursement is recognised as a separate asset, but only when the reimbursement is virtually certain. The expense relating to a provision is presented in the consolidated statement of profit or loss and other comprehensive income net of any reimbursement.

q. Employee benefit liabilities

Defined contribution superannuation funds

Obligations for contributions to defined contribution superannuation funds are recognised as an expense in the consolidated statement of profit or loss and other comprehensive income as incurred.

Long service leave and annual leave

The provision for employee benefits for long service leave is the amount of future benefit that employees have earned in return for their service in the current and prior periods. The obligation is calculated using expected future increases in wages and salary rates including related on-costs and expected settlement dates based on turnover history and is discounted using the rates attaching to the high-quality corporate bond rate at balance date which most closely match the terms of maturity of the related liabilities. The unwinding of the discount is treated as a long service leave expense.

As a result of a federally certified long service leave agreement between the players and the AFL, the Group has no obligation for long service leave in respect of players.

Wages, salaries and sick leave

Employee benefits for wages, salaries and annual leave that are expected to be settled within 12 months of the reporting date represent present obligations resulting from employees' services provided up to the reporting date. The provisions are calculated at undiscounted amounts based on remuneration rates the Group expects to pay including on-costs, such as workers compensation insurance and payroll tax. Non-accumulating non-monetary benefits are expensed based on the net marginal cost to the Group as the benefits are taken by the employees.

Notes to the consolidated financial statements

For the year ended 31 October 2026

r. Revenue from contracts with customers

Revenues are recognised at fair value of the consideration received net of the amount of goods and services tax (GST) payable to the Australian Taxation Office (ATO). Revenue is recognised when it transfers control over a good or service to a customer.

Sales revenue

Sales revenue from football activities comprises revenue earned from the sales of memberships, corporate marketing, the sale of merchandise, gate receipts and AFL distributions. Membership, donations, corporate marketing and merchandise income are all recognised as earned, whilst gate receipts and AFL distributions are recognised as it is earned.

AFL distribution and prize money

AFL distributions are recognised and paid on a monthly basis in line with the relevant performance obligations. AFL prize money revenue is recognised as it is earned.

Donations

Donations are recognised at the fair value of the contribution received or receivable.

Membership and match day revenue

Membership revenue is recognised throughout the duration of the AFL Home and Away season. Match day revenue is recognised at the conclusion of each AFL home game.

Merchandise revenue

Merchandise revenue is recognised as the merchandise is provided to the customer.

Marketing revenue

Marketing revenue is recognised in proportion to the state of completion of the transaction at balance date in accordance with the terms and conditions of the sponsorship contract.

Rental income

Rental income is recognised on a straight-line basis over the period of the lease term so as to reflect a constant periodic rate of return on the net investment.

Income received in advance

An income received in advance is recognised if a payment is received or a payment is due (whichever is earlier) before the Group transfers the related goods or services. Income received in advance is recognised as revenue when the Group performs under the contract (i.e., transfers control of the related goods or services to the customer).

Notes to the consolidated financial statements

For the year ended 31 October 2026

s. Segment reporting

The Club operates solely as a constituent member of the Australian Football League (AFL).

t. Finance income

Interest income is recorded using the Effective Interest Rate method (EIR). The EIR is the rate that exactly discounts the estimated future cash receipts over the expected life of the financial instrument or a shorter period, where appropriate, to the net carrying amount of the financial asset. Interest income is included in finance income in the consolidated statement of profit or loss and other comprehensive income. Finance income consists of interest revenue on funds invested, dividend revenue, gains on the disposal of investments, gains on extinguishment of financial liabilities and changes in the fair value of financial assets.

u. Finance costs

Finance costs are expensed in the period in which they occur. Finance costs consist of interest expense on borrowings, changes in the fair value of financial assets and impairment losses recognised on financial assets.

Notes to the consolidated financial statements

For the year ended 31 October 2026

v. Taxes

No provision has been made for income tax as the entities in the Group are exempt in accordance with the terms of s50-45 of the *Income Tax Assessment Act 1997*.

Goods and services tax (GST)

Revenues, expenses and assets are recognised net of the amount of GST, except:

- When the GST incurred on a sale or purchase of assets or services is not payable to or recoverable from the taxation authority, in which case the GST is recognised as part of the revenue or the expense item or as part of the cost of acquisition of the asset, as applicable.
- When receivables and payables are stated with the amount of GST included.

The net amount of GST recoverable from, or payable to, the taxation authority is included as part of receivables or payables in the consolidated statement of financial position. Commitments and contingencies are disclosed net of the amount of GST recoverable from, or payable to, the taxation authority.

Cash flows are included in the consolidated statement of cash flows on a gross basis and the GST component of cash flows arising from investing and financing activities, which is recoverable from, or payable to, the taxation authority is classified as part of operating cash flows.

w. Comparatives

Where necessary, comparative figures have been reclassified to conform with changes in the presentation for the current year.

Notes to the consolidated financial statements

For the year ended 31 October 2026

3. Significant accounting judgements, estimates and assumptions

The preparation of the Group's consolidated financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and the accompanying disclosures, and the disclosure of contingent liabilities. Uncertainty about these assumptions and estimates could result in outcomes that require a material adjustment to the carrying amount of assets or liabilities affected in future periods.

a. Judgement

Provisions include an estimate of costs based on preliminary cost estimates, considering current legal advice. The extent of costs may differ from the provision, depending on the final resolution of the relevant matters. As a result there is a risk the final amounts settled differ from the amount recognised as at reporting date.

Contingent liabilities include possible obligations that arise from past events and whose existence will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the entity, or present obligations that arise from past events but are not recognised because it is not probable that an outflow of resources embodying economic benefits will be required to settle the obligations. There is judgment required in determining the matters to include in the contingent liability disclosure, having regard to the significance and status of the matters existing at this date of the report.

b. Estimates and assumptions

The key assumptions concerning the future and other key sources of estimation uncertainty at the reporting date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year, are described below. The Group based its assumptions and estimates on parameters available when the consolidated financial statements were prepared. Existing circumstances and assumptions about future developments, however, may change due to market changes or circumstances arising that are beyond the control of the Group. Such changes are reflected in the assumptions when they occur.

A key focus has been ensuring the Group’s sustainability and remaining unassisted by the AFL through the conservation of capital and adopting a prudent approach to discretionary expenditure to preserve operating liquidity whilst revenues continue to be impacted.

Management will continue to remain agile amidst the current economic landscape and reconsider the status of key material factors impacting the Group to help ensure the Group is best placed to make well informed and measured decisions.

Notes to the consolidated financial statements

For the year ended 31 October 2026

4. Revenue

Disaggregated revenue information

Set out below is the disaggregation of the Group's revenue from contracts with customers:

	2026 $	2025 $
Type of goods or service		
AFL distribution and prize money	18,290,131	18,121,611
Membership income	18,587,297	16,811,940
Match day income	8,879,046	9,650,385
Marketing income	21,030,848	19,858,543
Merchandise income	570,937	640,582
Donations and special fundraising	2,299,383	1,914,504
Consulting fees	257,500	266,500
Rental income	-	497,997
Total revenue from contracts with customers	69,915,142	67,762,062
Timing of revenue recognition		
Goods transferred at a point in time	11,749,366	12,205,470
Services transferred over time	58,165,776	55,556,592
Total revenue from contracts with customers	69,915,142	67,762,062

Notes to the consolidated financial statements

For the year ended 31 October 2026

5. Other income and expenses

a. Other income

	2026	2025
	$	$
Profit from sale of PP&E and investment properties	-	3,687,940
Grants for the completion of Kennedy Community Centre	-	40,000,000
Distribution income	87,160	48,203
Other income	2,533,498	5,019,734
	2,620,658	48,755,877

The Club recognised grant income from local, State and Federal Government and the AFL upon completion of the construction of the Kennedy Community Centre in October 2025.

Other income includes funds raised by the Club which have been put towards the completion of the Kennedy Community Centre.

b. Depreciation

	Notes	2026	2025
		$	$
Depreciation expense of investment properties	11	-	70,131
Depreciation expense of property, plant and equipment	12	4,137,767	573,986
Disposal of property, plant and equipment	12	85,108	-
Depreciation expense of right-of-use assets	13	384,984	379,501
		4,607,859	1,023,618

c. Finance income

	2026	2025
	$	$
Interest income on bank deposits	1,197,772	1,268,414
Dividend income from investments	-	-
	1,197,772	1,268,414

d. Finance costs

	2026	2025
	$	$
Interest expense on lease liabilities	47,747	59,175

Notes to the consolidated financial statements

For the year ended 31 October 2026

6. Cash and cash equivalents

	2026 $	2025 $
Cash on hand	-	-
Cash at bank	18,588,950	24,380,770
Short-term deposits	925,084	893,353
	19,514,034	25,274,123

Short-term deposits are primarily cash assets held with banks that will convert to cash in less than three months and are held for the purpose of meeting short-term cash commitments.

7. Trade and other receivables

	2026 $	2025 $
Trade receivables	900,863	4,784,685
Provision for expected credit losses	(17,500)	(17,500)
	883,363	4,767,185
Other receivables	60,974	33,737
	944,337	4,800,922

8. Inventories

	2026 $	2025 $
Finished goods	15,641	45,027

Notes to the consolidated financial statements

For the year ended 31 October 2026

9. Other financial assets

	2026	2025
	$	$
Current	10,000,000	-
Non-Current	1,200,000	-
	11,200,000	-

Other financial assets consist of bank term deposits invested by the group that are not required to meet short-term cash commitments. Current term deposits have an original maturity of greater than 90 days and up to 12 months, while non-current term deposits have a maturity of greater than 12 months. All term deposits earn interest at the respective bank interest rates.

10. Investments

	2026	2025
	$	$
Equity securities/managed funds	3,260	3,260

11. Investment properties

	2026	2025
	$	$
Reconciliation of carrying amounts		
At cost	-	4,328,720
Accumulated depreciation	-	(1,264,945)
Net carrying amount	-	3,063,775
Depreciation charge for the year	-	(70,131)
Disposal of asset	-	(2,993,644)
Net carrying amount at the end of the year	-	-

The Club sold its investment properties as part of the sale of Bunjil Bagora (Waverley Park) in 2025.

Notes to the consolidated financial statements

For the year ended 31 October 2026

12. Property, plant and equipment

	Land and building improvements $	Plant and equipment $	Building leasehold improvements $	Total $
Cost				
At 1 November 2025	123,403,018	3,148,830	287,433	126,839,281
Additions	1,976,141	1,731,609	-	3,707,750
Disposals	-	(337,100)	(227,771)	(564,871)
Reclassifications (a)	(9,845,115)	9,904,777	(59,662)	-
At 31 October 2026	115,534,044	14,448,116	-	129,982,160
Accumulated depreciation				
At 1 November 2025	-	976,223	162,502	1,138,725
Depreciation charge for the year	2,663,047	1,474,720	-	4,137,767
Disposals	-	(334,203)	(145,560)	(479,763)
Reclassifications	-	16,942	(16,942)	-
At 31 October 2026	2,663,047	2,133,682	-	4,796,729
Net book value				
At 31 October 2026	112,870,997	12,314,434	-	125,185,431
At 31 October 2025	123,403,018	2,172,607	124,932	125,700,557

a. During the year, certain costs relating to the KCC project were reclassified from Land and building improvements to Plant and equipment following finalisation of the classification of the completed project components when the assets became available for use.

Notes to the consolidated financial statements

For the year ended 31 October 2026

13. Leases

Group as a lessee

The Group has lease contracts for various items of premises used in its operations. Leases of premises generally have lease terms between 1 and 5 years. The Group's obligations under its leases are secured by the lessor's title to the leased assets. Generally, the Group is restricted from assigning and subleasing the leased assets and some contracts require the Group to maintain certain financial ratios.

Set out below are the carrying amounts of right-of-use assets recognised and the movements during the year:

	Premises $
At 1 November 2025	1,265,004
Modifications	10,280
Additions	-
Depreciation expense	(384,984)
At 31 October 2026	890,300

Set out below are the carrying amounts of lease liabilities:

	2026 $	2025 $
Current	401,973	202,201
Non-current	635,540	1,064,512
	1,037,513	1,266,713

Presented below is a maturity analysis of undiscounted future lease payments:

	2026 $	2025 $
Not later than 1 year	434,359	385,510
Later than 1 year and not later than 5 years	652,243	1,113,118
	1,086,602	1,498,628

The Group had total cash outflows for leases of $392,069 in 2026 (2025: $394,569).

Notes to the consolidated financial statements

For the year ended 31 October 2026

14. Trade and other payables

	2026 $	2025 $
Current		
Trade payables	349,818	866,495
Other creditors and accruals	4,655,790	5,940,145
	5,005,608	6,806,640

15. Income received in advance

	2026 $	2025 $
Current		
Income received in advance	4,014,604	2,236,358

16. Provisions

	2026 $	2025 $
Current		
Annual leave	961,998	878,778
Long service leave	961,414	840,490
	1,923,412	1,719,268
Non-current		
Long service leave	272,823	179,442

Notes to the consolidated financial statements

For the year ended 31 October 2026

Defined contribution superannuation funds

The Group makes contributions to a defined contribution superannuation fund. The amount recognised as an expense for the Group for the financial year ended 31 October 2026 was $3,674,033 (2025: $3,043,654).

17. Contributed equity and reserves

Contributed equity

The Club is a company limited by guarantee only and therefore does not have share capital. The amount capable of being called up only in the event of, and for the purpose of, the winding up of the Club is limited to the outstanding annual membership fee per member in line with Note 2.a of the Club's Constitution.

Reserves

	Fair value reserve
	$
At 1 November 2024	1,758,221
Net loss on financial instruments at fair value through other comprehensive income	(3,260)
Transfer of Fair Value Reserve of equity instruments designated at FVOCI	(1,878,811)
At 31 October 2025	(123,850)
Net gain on financial instruments at fair value through other comprehensive income	-
At 31 October 2026	(123,850)

Fair value reserve

The fair value reserve comprises the cumulative net change in the fair value of financial assets, until the investments are derecognised or impaired.

Notes to the consolidated financial statements

For the year ended 31 October 2026

18. Group entities

HFC CS Fixed Trust (“CSFT”), HFC CS Fixed Trust No.2 ("CSFT No.2"), Box Hill Hawks Football Club Ltd (“BHHFC”), HFC Foundation (“Foundation), a Public Ancillary Fund through its trustee HFC Foundation Nominees Pty Ltd (“Trustee”), Hawks Community Foundation Ltd, HFC Land Pty Ltd (“HFC Land”) as trustee of the HFC Land Trust and Sweat Sports Pty Ltd (“Legacy Sports”) as trustee of Sweat Sports Unit Trust.

The Club is the sole member of the Trustee.

The Club is the sole member of Hawks Community Foundation Ltd which is a Public Benevolent Institution.

The Club is the sole unit holder of HFC Land Trust for which HFC Land Pty Ltd is the trustee.

The Club is the sole unit holder of Sweat Sports Unit Trust for which Sweat Sports Pty Ltd is the trustee. Legacy Sports generates consulting fees through providing sport and hospitality consulting services.

The Club is the sole unit holder of CSFT and CSFT No.2 which collectively owns a 100% interest in the Caroline Springs Joint Venture (CSJV), the nominee for which is CSJV Nominees Pty Ltd. CSJV was the leasehold operator of the WestWaters Hotel and Entertainment Complex until it was sold on 24 October 2022. There were no operations in these entities in the current financial year.

While the Club does not hold an ownership interest in BHHFC, the Club is deemed to have the ability to control the financial and operating policies of BHHFC; and consequently, consolidates this entity in line with AASB 10 Consolidated Financial Statements.

19. HFC Foundation

The HFC Foundation actively continued its role of providing the Group with access to income and capital for specific projects which may not be otherwise funded from normal profits or reserves. HFC Foundation Nominees Pty Ltd (“Foundation”) acts as nominee for the HFC Foundation and is primarily responsible for its operation and governance and the Group owns all the shares in Foundation. The Foundation’s relationship with the Group and its responsibilities are governed by both a charter and nominee agreement. The Foundation’s financial operations and position are included within the Club’s consolidated financial statements.

Notes to the consolidated financial statements

For the year ended 31 October 2026

20. Related party disclosures

a. Transactions with Directors

During the year, a number of the Directors purchased Club membership packages, made donations, and contributed towards fundraising activities. It is the Club's policy that the terms and conditions of the transactions with the Directors and their Director related entities were no more favourable than those available, or which might be reasonably expected to be available, on similar transactions to non-Director related entities on an arm's length basis.

Other than the above, there were no related party transactions in the financial year ended 31 October 2026.

b. Other related parties

The Group made operating payments totalling $521,614 (2025: $457,600) to BHHFC. These payments have been eliminated in the consolidated financial statements.

The Group has a related party receivable totalling $131,038,705 (2025: $127,617,848) with HFC Land Trust, a wholly owned subsidiary. This amount has been eliminated in the consolidated financial statements.

The Group has no related party receivables as at 31 October 2026.

c. Terms and conditions of transactions with related parties

The sales to and purchases from related parties are made on terms equivalent to those that prevail in arm's length transactions. Outstanding balances at the year-end are unsecured and interest free and settlement occurs in cash. There have been no guarantees provided or received for any related party receivables or payables. For the year ended 31 October 2026, there were no provision for expected credit losses recognised in relation to amounts owed by related parties (2025: $nil).

d. Compensation of key management personnel of the Group

Compensation expense of key management personnel amounted to $3,563,492 during the year ended 31 October 2026 (2025: $3,467,827).

Notes to the consolidated financial statements

For the year ended 31 October 2026

21. Commitments and contingencies

Player commitments

Due to the contract terms varying considerably amongst players it is not practical to reliably measure the future commitments under player contracts. The Group will continue to comply with the prescribed AFL's Total Player Payments limits.

Contingencies

There are no contingent liabilities as at 31 October 2026.

22. Events after the reporting period

There were no significant events occurring after the reporting period which may affect either the Group's operations or results of those operations or the Group's state of affairs.

Notes to the consolidated financial statements

For the year ended 31 October 2026

23. Auditor's remuneration

The Auditor of the Club and its controlled entities is Ernst & Young (Australia).

	2026 $	2025 $
Amounts received or due and receivable by Ernst & Young (Australia) for:		
An audit or review of the financial report of the Group	118,202	118,112
Non-audit services	-	-
Total Auditor's remuneration	118,202	118,112

24. Information relating to Hawthorn Football Club Limited (Parent)

	2026 $	2025 $
Current assets	27,614,799	29,319,108
Total assets	163,157,477	160,074,002
Current liabilities	10,768,909	10,641,872
Total liabilities	11,666,313	11,883,094
Retained earnings	151,615,014	148,314,758
Fair value reserve	(123,850)	(123,850)
	151,491,164	148,190,908
Surplus of the Parent entity	3,300,256	58,802,010
Other comprehensive income/(loss) of the Parent entity	-	(3,260)
Total comprehensive income of the Parent entity	3,300,256	58,798,750

Consolidated Entity Disclosure Statement

The consolidated entity disclosure statement is required by section 295(3A) of the Corporations Act.

The consolidated entity disclosure statement sets out a complete list of the Club and its controlled entities as at 31 October 2026 as detailed in the table below.

Entity Name	Entity Type	Country of Incorporation	% of share capital held
Hawthorn Football Club Limited*	Company Limited by Guarantee	Australia	n/a
HFC Foundation Nominees Pty Ltd	Proprietary Limited Company	Australia	100%
HFC Foundation**	Public Ancillary Fund	n/a	100%
Hawks Community Foundation Ltd**	Public Benevolent Institution	Australia	100%
HFC Land Pty Ltd	Proprietary Limited Company	Australia	100%
HFC Land Trust	Trust	n/a	n/a
Sweat Sports Pty Ltd	Proprietary Limited Company	Australia	100%
Sweat Sports Unit Trust	Trust	n/a	n/a
Box Hill Hawks Football Club Ltd	Company Limited by Guarantee	Australia	0%
HFC CS Fixed Trust	Trust	n/a	n/a
HFC CS Fixed Trust No.2	Trust	n/a	n/a

*No income tax is payable by the Club as the Directors consider it an exempt sporting organisation in accordance with Section 50-45 of the Income Tax Assessment Act 1997.

**No income tax is payable by the HFC Foundation and Hawks Community Foundation as they are registered charities under Section 50.5 of the Income Tax Assessment Act 1997 and are therefore exempt from income tax.

Directors' declaration

In accordance with a resolution of the Directors of Hawthorn Football Club Limited and its controlled entities, I state that:

In the opinion of the Directors:

1. the consolidated financial statements and notes of Hawthorn Football Club Limited and its controlled entities for the financial year ended 31 October 2026 are in accordance with the *Corporations Act 2001*, including:
    - giving a true and fair view of the Group's financial position as at 31 October 2026 and its performance for the year ended on that date; and
    - complying with *Australian Accounting Standards - Simplified Disclosures* and the *Corporations Regulations 2001*;
2. there are reasonable grounds to believe that the Club will be able to pay its debts as and when they become due and payable.
3. In the Director's opinion, the consolidated entity disclosure statement required by section 295(3A) of the *Corporations Act 2001* for the year ended 31 October 2026 is true and correct.

On behalf of the board,

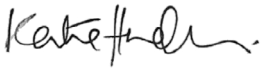


Andrew Gowers

President

Melbourne

20 November 2026



Katie Hudson

Director

Melbourne

20 November 2026

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Ernst & Young
111 Bourke Street
Melbourne VIC 3000 Australia
GPO Box 67 Melbourne VIC 3001

Tel: +61 3 9288 8000
Fax: +61 3 8650 7777
ey.com/au

Independent auditor's report to the members of Hawthorn Football Club Limited

Opinion

We have audited the financial report of Hawthorn Football Club Limited (the Company) and its subsidiaries (collectively the Group), which comprises the consolidated statement of financial position as at 31 October 2026, the consolidated statement of profit or loss and other comprehensive income, consolidated statement of changes in equity and consolidated statement of cash flows for the year then ended, notes to the financial statements, including material accounting policy information, the consolidated entity disclosure statement and the directors' declaration.

In our opinion, the accompanying financial report of the Group is in accordance with the *Corporations Act 2001*, including:

a. Giving a true and fair view of the consolidated financial position of the Group as at 31 October 2026 and of its consolidated financial performance for the year ended on that date; and

b. Complying with Australian Accounting Standards – Simplified Disclosures and the *Corporations Regulations 2001*.

Basis for opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial report* section of our report. We are independent of the Group in accordance with the auditor independence requirements of the *Corporations Act 2001* and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants (including Independence Standards)* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Information other than the financial report and auditor's report thereon

The directors are responsible for the other information. The other information is the directors' report accompanying the financial report.

Our opinion on the financial report does not cover the other information and accordingly we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

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Responsibilities of the directors for the financial report

The directors of the Company are responsible for the preparation of:

- The financial report (other than the consolidated entity disclosure statement) that gives a true and fair view in accordance with Australian Accounting Standards – Simplified Disclosures and the *Corporations Act 2001*; and
- The consolidated entity disclosure statement that is true and correct in accordance with the *Corporations Act 2001*; and

for such internal control as the directors determine is necessary to enable the preparation of:

- The financial report (other than the consolidated entity disclosure statement) that gives a true and fair view and is free from material misstatement, whether due to fraud or error; and
- The consolidated entity disclosure statement that is true and correct and is free of misstatement, whether due to fraud or error.

In preparing the financial report, the directors are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

As part of an audit in accordance with the Australian Auditing Standards, we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's

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report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

- Plan and perform the Group audit to obtain sufficient appropriate audit evidence regarding the financial information of the entities or business units within the Group as a basis for forming an opinion on the Group financial report. We are responsible for the direction, supervision and review of the audit work performed for the purposes of the Group audit. We remain solely responsible for our audit opinion.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Ernst & Young

Kester Brown
Partner
Melbourne
20 November 2026

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HAWTHORN RECORDS

1902-2026

Club Formation & Leagues

- **Club Formed:** 1902
- **MJFA:** 1902 – 1913
- **VFA:** 1914 – 1924
- **VFL/AFL:** 1925 – Current
- **VFLW:** 2017 – Current
- **AFLW:** 2022 – Current

Official Colours

- **Guernsey:** Brown and gold vertical stripes with brown number on gold back
- **Socks:** Brown and gold hoops
- **Shorts:** Brown (home), White (away)

Home Grounds

VFL/AFL

- **St James Park:** 1902
- **Richmond Racecourse:** 1903
- **Richmond Cricket Ground:** 1904
- **East Melbourne Cricket Ground:** 1905
- **Glenferrie Oval:** 1906 – 1973
- **Princes Park:** 1974 – 1991
- **Waverley Park:** 1990 – 1999
- **MCG:** 2000 – Current
- **UTAS Stadium (York Park):** 2001 – Current

AFLW

- **Frankston Oval:** 2022 – 2025
- **Cazalys Stadium:** 2023 – Current
- **Kennedy Community Centre:** 2026 – Current

Hawthorn FC Hall of Fame

(Introduced 2003)

Legends

- **2003:** John Kennedy Snr, Leigh Matthews
- **2005:** Graham Arthur
- **2008:** Michael Tuck
- **2010:** Peter Hudson
- **2013:** David Parkin
- **2014:** Jason Dunstall
- **2017:** Peter Knights
- **2022:** Don Scott
- **2024:** Allan Jeans

Inductees

- **2003:** Graham Arthur, Dr A.S. Ferguson, Peter Hudson, Allan Jeans, Dr J Jona, Peter Knights, Albert Mills, David Parkin, Phil Ryan, Don Scott, Michael Tuck
- **2005:** Ron Cook, Jason Dunstall, Kelvin Moore, John Platten, Ted Pool
- **2007:** Gary Ayres, Chris Langford, Stan Spinks
- **2008:** Robert DiPierdomenico, Chris Mew, Ken Goddard
- **2009:** Dermott Brereton, Brian Coleman, Peter Crimmins, John Peck
- **2010:** Gary Buckenara, Bert Hyde, J.W. Kennon
- **2011:** Alec Albiston, Brendan Edwards, Ian Law, W "Beau" Wallace
- **2013:** Jack Hale, Harry E. Miller, Roy Simmonds
- **2015:** Ernest ‘Tich’ Utting, Max Elmer, Russell Greene, Shane Crawford
- **2017:** Brian Kann, John Kennedy Jnr, John O’Mahony, Miles Sellers
- **2019:** Ian Dicker

- **2022:** William 'Bill' Hulse, Andrew Collins, Rodney Eade, Darrin Pritchard, Terry Wallace
- **2024:** Alan Martello, Sam Mitchell, Luke Hodge
- **2026:** Jarryd Roughead, Michael Moncrieff, Peter Schwab, Peter Haby

Hawthorn Team of the Century

- **Backs:** Gary Ayres, Kelvin Moore, Bert Mills
- **Half-Backs:** Col Austen, Chris Mew, Peter Knights
- **Centres:** Robert DiPierdomenico, Jim Bohan, Brendan Edwards
- **Half-Forwards:** Graham Arthur (Captain), Dermott Brereton, Gary Buckenara
- **Forwards:** John Platten, Peter Hudson, Jason Dunstall
- **Ruck:** Don Scott
- **Ruck-Rover:** Michael Tuck
- **Rover:** Leigh Matthews (Vice-Captain)
- **Interchange:** Chris Langford, Ian Law, Paul Salmon, Roy Simmonds
- **Coach:** John Kennedy Snr

AFL Overall Record

2158 games: 1058 Wins, 1085 Losses, 15 Draws

AFL Head-to-Head

- **Adelaide:**
- P 53 | W 30 | L 23
- **Brisbane Bears**
- P 16 | W 13 | L 3
- **Brisbane Lions:**
- P 43 | W 22 | L 21
- **Carlton:**
- P 175 | W 69 | L 106
- **Collingwood:**
- P 175 | W 72 | L 101 | D 2
- **Essendon:**
- P 172 | W 69 | L 103
- **Fitzroy:**
- P 116 | W 63 | L 52 | D 1
- **Fremantle:**
- P 46 | W 30 | L 16
- **Geelong:**
- P 175 | W 77 | L 97 | D 1
- **Gold Coast:**
- P 21 | W 14 | L 7
- **GWS:**
- P 20 | W 10 | L 9 | D 1
- **Melbourne:**
- P 175 | W 89 | L 85 | D 1
- **North Melbourne:**
- P 186 | W 106 | L 78 | D 2
- **Port Adelaide:**
- P 44 | W 19 | L 25
- **Richmond:**
- P 169 | W 75 | L 93 | D 1
- **St Kilda:**
- P 166 | W 86 | L 78 | D 2
- **Sydney:**
- P 174 | W 96 | L 76 | D 2
- **WCE:**
- P 59 | W 29 | L 30
- **Western Bulldogs:**
- P 173 | W 89 | L 82 | D 2

Record at Venues

Current Venues

- **MCG:**
  P 426 | W 238 | L 183 | D 5
- **Marvel Stadium:**
  P 100 | W 59 | L 40 | D 1
- **UTAS Stadium:**
  P 90 | W 68 | L 21 | D 1
- **Adelaide Oval:**
  P 23 | W 10 | L 13
- **People First Stadium:**
  P 13 | W 7 | L 6
- **Gabba:**

P 22 | W 6 | L 16
- **GMHBA:**
P 50 | W 16 | L 33 | D 1
- **Optus Stadium:**
P 13 | W 6 | L 7
- **SCG:**
P 34 | W 18 | L 16
- **Engie Stadium:**
P 10 | W 1 | L 9

Previous Home Grounds

- **Glenferrie Oval (1925-1973):**
P 443 | W 184 | L 255 | D 4
- **Princes Park (1974-1991):**
P 153 | W 113 | L 40 | D 0
- **Waverley Park (1990-1999):**
P 137 | W 82 | L 55 | D 0

Key Match Records

- **Record Crowd (Glenferrie Oval):** 36,000 (R2, 1964) – Hawthorn 9.20.74 v Carlton 8.5.53
- **Record Crowd (Princes Park):** 35,042 (R9, 1977) – Hawthorn 16.12.108 v Collingwood 22.10.142
- **Record Crowd (Waverley Park):** 92,935 (R11, 1981) – Hawthorn 18.19.127 v Collingwood 12.9.81
- **Record Crowd (Any Ground):** MCG, 118,192 (VFL Grand Final, 1971) – Hawthorn 12.10.82 v St Kilda 11.9.75
- **Highest Score:** 36.15.231 v Fitzroy (R6, 1991 at North Hobart)
- **Lowest Score:** 1.7.13 v Melbourne (R9, 1926 at MCG)
- **Greatest Winning Margin:** 165 points v Port Adelaide (R21, 2011 at MCG)
- **Best Winning Sequence:** 12 games (R9 to GF, 1961); 12 games (R2 to R14, 2013)
- **Worst Losing Sequence:** 27 games (R16, 1927 to R6, 1929)

AFLW Overall Record

- **AFLW Games:** 61 games – 33 Wins, 28 Losses

Finals Appearances

- **Seniors:** 1957, 1961, 1963, 1971, 1974, 1975, 1976, 1977, 1978, 1982, 1983, 1984, 1985, 1986, 1987, 1988, 1989, 1990, 1991, 1992, 1993, 1994, 1996, 2000, 2001, 2007, 2008, 2010, 2011, 2012, 2013, 2014, 2015, 2016, 2018, 2024, 2025, 2026.

- **Reserves / Box Hill:** 1956, 1957, 1958, 1959, 1960, 1972, 1976, 1978, 1982, 1983, 1984, 1985, 1986, 1987, 1988, 1994, 1996, 1997, 2000*, 2001*, 2002*, 2003*, 2004*, 2005*, 2009*, 2010*, 2011*, 2012*, 2013*, 2014*, 2015*, 2017*, 2018*, 2019*, 2022*, 2023*, 2024*, 2025*, 2026*. *(Note: Reserves competition ceased 1999; Box Hill affiliated with HFC from 2000).*
- **AFLW:** 2024, 2025, 2026

Premierships & Trophies

- **VFL/AFL Premierships:** 1961, 1971, 1976, 1978, 1983, 1986, 1988, 1989, 1991, 2008, 2013, 2014, 2015
- **McClelland Trophy:** 1961, 1971, 1984, 1985, 1986, 1988, 2012, 2013, 2024
- **VFL/AFL Runner-Up:** 1963, 1975, 1984, 1985, 1987, 2012
- **Night/Pre-Season:** 1968, 1969, 1977, 1985, 1986, 1988, 1991, 1992, 1999

- **Reserve Grade / Box Hill Premierships:** 1958, 1959, 1972, 1985, 2001, 2013*, 2018*, 2026*
- **Reserve Grade / Box Hill Runner-Up:** 1960, 1978, 1997, 2003, 2014*, 2015*
- **VFLW Premierships:** 2018
- **VBFL (Blind Football):** 2019, 2023
- **VWFL (Wheelchair Football):** 2023, 2026

Player Records

- **Most Goals in an AFL Match:** Jason Dunstall (17 goals v Richmond, R7, 1992); Peter Hudson (16 goals v Melbourne, R5, 1969); Jason Dunstall (14 goals v Footscray, R19, 1996); Lance Franklin (13 goals v North Melbourne, R10, 2012)
- **Most Goals in a Final:** Dermott Brereton (8 goals v Essendon, 1985 GF); Michael Moncrieff (8 goals v Collingwood, 1978 QF); Lance Franklin (8 goals v Western Bulldogs, 2008 QF)
- **Most Goals in Finals:** Jason Dunstall (78), Leigh Matthews (72), Jack Gunston (54*), Dermott Brereton (53), Jarryd Roughead (47)
- **VFL/AFL Goals (HFC Only):** Jason Dunstall (1254), Leigh Matthews (915), Peter Hudson (727), Michael Moncrieff (629), Lance Franklin (580), Jarryd Roughead (578), Jack Gunston (578*), Luke Breust (553), John Peck (475), Dermott Brereton (427), Alec Albiston (383), Michael Tuck (320)
- **Most Games:** Michael Tuck (426), Leigh Matthews (332), Luke Breust (308), Sam Mitchell (307), Shane Crawford (305), Luke Hodge (305), Chris Langford (303), Don Scott (302), Kelvin Moore (300)
- **Most Consecutive Games:** Andy Collins (189), Michael Tuck (138), Kelvin Moore (138), Blake Hardwick (126*), Allan Woodley (110), Shaun Burgoyne (107)
- **Most Finals Games:** Michael Tuck (39), Leigh Matthews (29), Gary Ayres (28), Chris Mew (28)
- **Games Records by Guernsey:** #17 Michael Tuck (426), #15 Luke Hodge (305), #9 Shane Crawford (305), #23 Don Scott (302)
- **Most Games as Captain / Acting Captain:** Graham Arthur (153), Michael Tuck (140), Luke Hodge (125), Don Scott (124), Shane Crawford (121), Leigh Matthews (114)
- **Most Games as Coach / Acting Coach:** Alastair Clarkson (390), John Kennedy Snr (299), Allan Jeans (221), Jack Hale (146), Sam Mitchell (121*), Peter Schwab (109)

VFL/AFL Medals & Awards

Brownlow Medal

- **1949:** Col Austen (tied)
- **1986:** Robert DiPierdomenico (tied)
- **1987:** John Platten (tied)
- **1999:** Shane Crawford
- **2012:** Sam Mitchell (tied)
- **2018:** Tom Mitchell

Coleman Medal

- **John Peck:** 1963 (69 goals), 1964 (68 goals), 1965 (56 goals)

- **Peter Hudson:** 1968 (125 goals), 1970 (146 goals), 1971 (140 goals), 1977 (99 goals)
- **Leigh Matthews:** 1975 (67 goals)
- **Jason Dunstall:** 1988 (124 goals), 1989 (128 goals), 1992 (139 goals)
- **Lance Franklin:** 2008 (102 goals), 2011 (71 goals)
- **Jarryd Roughead:** 2013 (66 goals)

Jock McHale Award (Premiership Coach)

- **John Kennedy Snr:** 1961, 1971, 1976
- **David Parkin:** 1978
- **Allan Jeans:** 1983, 1986, 1989
- **Alan Joyce:** 1988, 1991
- **Alastair Clarkson:** 2008, 2013, 2014, 2015

Norm Smith Medal

- **Colin Robertson:** 1983
- **Gary Ayres:** 1986, 1988
- **Paul Dear:** 1991
- **Luke Hodge:** 2008, 2014
- **Brian Lake:** 2013
- **Cyril Rioli:** 2015

Other Awards

- **Norm Goss Medal:** John Baird (2001), Jonathan Simpkin (2013), David Mirra (2018), Ollie Greeves (2026)
- **Lisa Hardeman Medal:** Chantella Perera (2018)
- **Rising Star Award:** Nick Holland (1995), Sam Mitchell (2003)
- **AFLPA MVP Award:** Leigh Matthews (1982), Russell Greene (1984), Jason Dunstall (1992), Shane Crawford (1999), Tom Mitchell (2018)
- **AFLCA Best Young Player:** Cyril Rioli (2009), Jai Newcombe (2022)
- **JJ Liston Trophy:** Sam Mitchell (2002), Mitch Hallahan (2013 - tied), Alex Woodward (2014)
- **Gardiner Medal:** Richard Logan (1931), Edward "Tich" Utting (1932), Neil Pearson (1954), John S. Fisher (1958), William Shelton (1959), Alan Goad (1978), James Bennett & Greg Dear (1985), Simon Crawshay (1995), Brad Lloyd (1997)

Australian Football Hall of Fame

- **Legends:** Leigh Matthews (1996), Peter Hudson (1996), John Kennedy Snr (2019), Jason Dunstall (2024)
- **Coaches:** Allan Jeans, John Kennedy Snr, David Parkin
- **Inductees:** Graham Arthur, Gary Ayres, Albert Chadwick, Peter Knights, Dan Minogue, Michael Tuck, Dermott Brereton, Don Scott, Jason Dunstall, John Platten, Gary Ablett, Kelvin Moore, Robert DiPierdomenico, Darren Jarman, Chris Langford, Paul Salmon, Shane Crawford, Terry Wallace, Sam Mitchell, Luke Hodge

100 VFL/AFL Games for Hawthorn

Name	Years Played	Total Games
Michael Tuck	1972-1991	426
Leigh Matthews	1969-1985	332
Luke Breust	2011-2025	308
Sam Mitchell	2002-2016	307
Shane Crawford	1993-2008	305
Luke Hodge	2002-2017	305
Chris Langford	1983-1997	303
Don Scott	1967-1981	302
Kelvin Moore	1970-1984	300
Jarryd Roughead	2005-2019	283
Jack Gunston	2012-2022, 2024-Present	271*
Jason Dunstall	1985-1998	269
Gary Ayres	1978-1993	269
Peter Knights	1969-1985	264
Jordan Lewis	2005-2016	264
John Platten	1986-1997	258
Liam Shiels	2009-2022	255
Shaun Burgoyne	2010-2021	250
Grant Birchall	2006-2019	248
John Kennedy	1979-1991	241
Robert DiPierdomenico	1975-1991	240
Graham Arthur	1955-1968	232
Chris Mew	1980-1992	230
Rodney Eade	1976-1987	229
Michael Moncrieff	1971-1983	224
Alan Martello	1970-1980	223
Mark Graham	1993-2004	223
Blake Hardwick	2016-Present	223*
John Peck	1954-1966	213
Andrew Collins	1987-1996	212
Darrin Pritchard	1987-1997	211
David Parkin	1961-1974	211

Isaac Smith	2011-2020	210
Ben Dixon	1997-2007	203
James Sicily	2015-Present	203*
Geoff Ablett	1973-1982	202
Ben Stratton	2010-2020	202
Ted Pool	1926-1938	200
Brad Sewell	2004-2014	200
Des Meagher	1966-1976	198
John Hendrie	1972-1982	197
Paul Puopolo	2011-2020	196
Bert Mills	1930-1942	196
Ray Jencke	1986-1997	194
Roy Simmonds	1950-1961	192
Dermott Brereton	1982-1992	189
Cyril Rioli	2008-2018	189
Trent Croad	1998-2001, 2004-2008	184
Russell Greene	1980-1988	184
Lance Franklin	2005-2013	182
Angelo Lekkas	1996-2005	180
Nick Holland	1994-2005	179
Chance Bateman	2000-2012	177
Peter Crimmins	1966-1975	176
Terry Wallace	1978-1986	174
Peter Schwab	1980-1991	171
Alec Albiston	1936-1949	170
Jarman Impey	2018-Present	169*
Michael Osborne	2001-2013	168
John Kennedy	1950-1959	164
David Polkinghorne	1975-1984	164
Joel Smith	1999-2007	163
Rayden Tallis	1994-2004	163
Peter Russo	1978-1988	162
Ben McEvoy	2014-2022	161
David O'Halloran	1976-1985	160

Josh Gibson	2010-2017	160
Campbell Brown	2002-2010	159
Brent Guerra	2006-2013	159
Ian Bremner	1967-1976	158
Ian Paton	1976-1985	155
Gary Buckenara	1982-1990	154
Daniel Harford	1995-2003	153
Dylan Moore	2019-Present	150*
Daniel Chick	1996-2002	149
Jonathan Hay	1997-2005	149
James Worpel	2018-2025	148
Stephen Lawrence	1988-1998	146
Richie Vandenberg	1998-2007	145
Anthony Condon	1987-1997	145
Ken Beck	1962-1972	143
Stan Spinks	1931-1941	143
Tony Woods	1995-2002	142
Kevin Heath	1968-1975	140
Alan Goad	1972-1982	138
Harry Morrison	2017-Present	138*
Luke McCabe	1995-2004	138
Greg Dear	1985-1993	137
Richard Loveridge	1982-1989	136
Bob Williams	1932-1944	136
Colin Youren	1958-1965	135
Paul Hudson	1990-1996	134
Neil Pearson	1945-1954	133
Leon Rice	1970-1979	133
Bob Keddie	1965-1972	132
Leo Murphy	1930-1940	132
Jim Bohan	1938-1946	131
Scott Maginness	1988-1996	131
Allan Woodley	1954-1963	130
Stuart Stewart	1926-1935	130

Conor Nash	2018-Present	130*
Peter Hudson	1967-1974, 1977	129
Bert Hyde	1925-1935	129
Ted Fletcher	1944-1954	129
Jai Newcombe	2021-Present	127*
Wally Culpitt	1940-1948	125
Rick Ladson	2003-2011	125
Jack Scrimshaw	2019-Present	125*
Paul Dear	1987-1996	123
Ryan Schoenmakers	2009-2018	121
Ron Nalder	1959-1966	121
Nathan Thompson	1998-2004	119
Taylor Duryea	2013-2018	118
Rod Olsson	1962-1969	116
Colin Robertson	1980-1986	116
Jade Rawlings	1996-2003	116
Clinton Young	2005-2012	116
Robert Campbell	2002-2009	116
Lance Wilkinson	1949-1956	116
Connor Macdonald	2022-Present	115*
John Barker	1998-2006	113
Jack Barker	1937-1945	113
Norm Bussell	1968-1973	113
Richard Taylor	1992-2000	112
John O'Mahony	1951-1960	112
Clive Philp	1948-1955	112
Mark Williams	2002-2009	111
Brendan Whitecross	2009-2018	111
Peter Curran	1983-1990	109
Darren Jarman	1991-1995	109
Brendan Edwards	1956-1963	109
Peter O'Donohue	1942-1952	109
Clarrie Lonsdale	1927-1937	109
Garry Young	1956-1965	108

David Hale	2011-2015	108
Phil Hay	1960-1966	107
Alf Hughes	1953-1959	107
Ian Law	1960-1968	106
James Morrissey	1984-1993	106
Tom Mitchell	2017-2022	106
Ray Wilson	1966-1972	105
Cam McPherson	1959-1966	104
Albert Prior	1941-1950	103
Les Kaine	1956-1962	103
Mitch Lewis	2018-Present	102*
Kris Barlow	1999-2004	102
Matt Suckling	2009-2015	102
Len Crane	1951-1957	102
Jonathon Ceglar	2013-2021	101
Ernest Utting	1925-1932	101
Paul Salmon	1996-2000	100
George Dower	1933-1940	100
Bill Pavey	1937-1945	100
James Frawley	2015-2020	100

HFC President, CEO, Coach and Captain Records

Year	President	Secretary / CEO	AFL Senior Coach	AFL Captain	AFLW Senior Coach	AFLW Captain
1925	J.W. Kennon	R. Hunt	Alec 'Joker' Hall	Jim Jackson		
1926	J.W. Kennon	R. Hunt	Dan Minogue	Dan Minogue, Pat Burke		
1927	J.W. Kennon	Sam W. Ramsay	Dan Minogue	Clarrie Lethlean		
1928	J.W. Kennon	Sam W. Ramsay	Bert Sutton	Bert Sutton		
1929	J.W. Kennon	Sam W. Ramsay	Albert Chadwick	Albert Chadwick		
1930	J.W. Kennon	Sam W. Ramsay	John 'Jiggy' Harris	John 'Jiggy' Harris		
1931	J.W. Kennon	Sam W. Ramsay	John 'Jiggy' Harris	John 'Jiggy' Harris		

1932	Dr Jacob Jona	Sam W. Ramsay	Jim Jackson	Albert 'Bert' Mills		
1933	Dr Jacob Jona	Sam W. Ramsay	Arthur Rademaker, Bill Twomey	Bill Twomey		
1934	Dr Jacob Jona	Sam W. Ramsay	Bill Twomey	Albert 'Bert' Mills		
1935	Dr Jacob Jona	Arthur Wickham	Ivan McAlpine	Ivan McAlpine		
1936	Dr Jacob Jona	Arthur Wickham	Ivan McAlpine	Ivan McAlpine		
1937	Dr Jacob Jona	Vic Hocking	Ivan McAlpine	Ivan McAlpine		
1938	Dr Jacob Jona	Vic Hocking	Ivan McAlpine	Albert 'Bert' Mills		
1939	Dr Jacob Jona	Vic Hocking	Len Thomas	Len Thomas		
1940	Dr Jacob Jona	Vic Hocking	Albert 'Bert' Mills	Albert 'Bert' Mills		
1941	Dr Jacob Jona	Vic Hocking	Albert 'Bert' Mills	Albert 'Bert' Mills		
1942	Dr Jacob Jona	Vic Hocking	Roy Cazaly	Jack Carmody		
1943	Dr Jacob Jona	Vic Hocking	Roy Cazaly	Robert 'Bob' Williams		
1944	Dr Jacob Jona	Vic Hocking	Tommy Lahiff	Jim Bohan		
1945	Dr Jacob Jona	Vic Hocking	Keith Shea	Keith Shea		
1946	Dr Jacob Jona	Vic Hocking	Keith Shea	Jim Bohan		
1947	Dr Jacob Jona	Vic Hocking	Alec Albiston	Alec Albiston		
1948	Dr Jacob Jona	Vic Hocking	Alec Albiston	Alec Albiston		
1949	Dr Jacob Jona	Vic Hocking	Alec Albiston	Alec Albiston		
1950	Dave Prentice	Vic Hocking	Bob McCaskill	Kevin Curran, Peter O'Donohue		
1951	Dave Prentice	Vic Hocking	Bob McCaskill	Kevin Curran		
1952	Dave Prentice	Vic Hocking	Jack Hale	Peter O'Donohue		
1953	Dave Prentice, Dr A. S. Ferguson	W. 'Bill' E Newton	Jack Hale	Ted Fletcher		
1954	Dr A. S. Ferguson	W. 'Bill' E Newton	Jack Hale	Ted Fletcher		
1955	Dr A. S. Ferguson	W. 'Bill' E Newton	Jack Hale	John Kennedy Snr		
1956	Dr A. S. Ferguson	W. 'Bill' E Newton	Jack Hale	John Kennedy Snr		

1957	Dr A. S. Ferguson	W. 'Bill' E Newton	Jack Hale	John Kennedy Snr		
1958	Dr A. S. Ferguson	W. 'Bill' E Newton	Jack Hale	John Kennedy Snr		
1959	Dr A. S. Ferguson	W. 'Bill' E Newton	Jack Hale	John Kennedy Snr		
1960	Dr A. S. Ferguson	W. 'Bill' E Newton	John Kennedy Snr	Graham Arthur		
1961	Dr A. S. Ferguson	Ron Cook	John Kennedy Snr	Graham Arthur		
1962	Dr A. S. Ferguson	Ron Cook	John Kennedy Snr	Graham Arthur		
1963	Dr A. S. Ferguson	Ron Cook	John Kennedy Snr	Graham Arthur		
1964	Dr A. S. Ferguson	Ron Cook	Graham Arthur	Graham Arthur		
1965	Dr A. S. Ferguson	Ron Cook	Graham Arthur	Graham Arthur		
1966	Dr A. S. Ferguson	Ron Cook	Peter O'Donohue	Graham Arthur		
1967	Dr A. S. Ferguson	R.G. Cavanagh	John Kennedy Snr	Graham Arthur		
1968	Phil J. Ryan	R.G. Cavanagh	John Kennedy Snr	Graham Arthur		
1969	Phil J. Ryan	R.G. Cavanagh	John Kennedy Snr	David Parkin		
1970	Phil J. Ryan	Ivan Moore	John Kennedy Snr	David Parkin		
1971	Phil J. Ryan	Ivan Moore	John Kennedy Snr	David Parkin		
1972	Phil J. Ryan	Ivan Moore	John Kennedy Snr	David Parkin		
1973	Phil J. Ryan	Ivan Moore	John Kennedy Snr	David Parkin		
1974	Phil J. Ryan	J.L. Quinn, Robert Moore	John Kennedy Snr	Peter Crimmins		
1975	Phil J. Ryan	Robert Moore	John Kennedy Snr	Peter Crimmins		
1976	Phil J. Ryan	Robert Moore	John Kennedy Snr	Don Scott		
1977	Phil J. Ryan	P.G. Evans, Ivan Moore	David Parkin	Don Scott		
1978	Phil J. Ryan	Ivan Moore, R. J. Hopper	David Parkin	Don Scott		
1979	Phil J. Ryan	David Wanless,	David Parkin	Don Scott		

		Peter Becker				
1980	Ron Cook	Peter Becker	David Parkin	Don Scott		
1981	Ron Cook	Peter Becker	Allan Jeans	Leigh Matthews		
1982	Ron Cook	Peter Becker	Allan Jeans	Leigh Matthews		
1983	Ron Cook	John Lauritz	Allan Jeans	Leigh Matthews		
1984	Ron Cook	John Lauritz	Allan Jeans	Leigh Matthews		
1985	Ron Cook	John Lauritz	Allan Jeans	Leigh Matthews		
1986	Ron Cook	John Lauritz	Allan Jeans	Michael Tuck		
1987	Ron Cook	John Lauritz	Allan Jeans	Michael Tuck		
1988	Trevor Coote	John Lauritz	Alan Joyce	Michael Tuck		
1989	Trevor Coote	John Lauritz	Allan Jeans	Michael Tuck		
1990	Trevor Coote	John Lauritz	Allan Jeans	Michael Tuck		
1991	Trevor Coote	John Lauritz	Alan Joyce	Michael Tuck		
1992	Trevor Coote	John Lauritz	Alan Joyce	Gary Ayres		
1993	Trevor Coote, Geoff Lord	John Lauritz	Alan Joyce	Gary Ayres		
1994	Geoff Lord	John Lauritz	Peter Knights	Chris Langford		
1995	Geoff Lord	Peter Hudson	Peter Knights	Jason Dunstall		
1996	Brian Coleman	Peter Hudson	Ken Judge	Jason Dunstall		
1997	Ian Dicker	Morton Browne	Ken Judge	Jason Dunstall		
1998	Ian Dicker	Morton Browne	Ken Judge	Jason Dunstall		
1999	Ian Dicker	Morton Browne	Ken Judge	Shane Crawford		
2000	Ian Dicker	Morton Browne	Peter Schwab	Shane Crawford		
2001	Ian Dicker	Morton Browne	Peter Schwab	Shane Crawford		
2002	Ian Dicker	Morton Browne	Peter Schwab	Shane Crawford		
2003	Ian Dicker	Steve Leighton	Peter Schwab	Shane Crawford		
2004	Ian Dicker	S. Leighton, J Dunstall, I Robson	Peter Schwab, Donald McDonald*	Shane Crawford		

2005	Ian Dicker	Ian Robson	Alastair Clarkson	Richie Vandenberg		
2006	The Hon. J. G. Kennett AC	Ian Robson	Alastair Clarkson	Richie Vandenberg		
2007	The Hon. J. G. Kennett AC	Ian Robson	Alastair Clarkson	Richie Vandenberg		
2008	The Hon. J. G. Kennett AC	Ian Robson	Alastair Clarkson	Sam Mitchell		
2009	The Hon. J. G. Kennett AC	Ian Robson, Stuart Fox	Alastair Clarkson	Sam Mitchell		
2010	The Hon. J. G. Kennett AC	Stuart Fox	Alastair Clarkson	Sam Mitchell		
2011	The Hon. J. G. Kennett AC	Stuart Fox	Alastair Clarkson	Luke Hodge		
2012	Andrew Newbold	Stuart Fox	Alastair Clarkson	Luke Hodge		
2013	Andrew Newbold	Stuart Fox	Alastair Clarkson	Luke Hodge		
2014	Andrew Newbold	Stuart Fox	Alastair Clarkson, Brendon Bolton*	Luke Hodge		
2015	Andrew Newbold	Stuart Fox	Alastair Clarkson	Luke Hodge		
2016	Richard Garvey	Stuart Fox	Alastair Clarkson	Luke Hodge		
2017	R. Garvey, The Hon. J. G. Kennett AC	T. Silvers*, T. Gaudry, P. Nankivell*	Alastair Clarkson	Jarryd Roughead		
2018	The Hon. J. G. Kennett AC	Justin Reeves	Alastair Clarkson	Jarryd Roughead		
2019	The Hon. J. G. Kennett AC	Justin Reeves	Alastair Clarkson	Ben Stratton		
2020	The Hon. J. G. Kennett AC	Justin Reeves	Alastair Clarkson	Ben Stratton		
2021	The Hon. J. G. Kennett AC	Justin Reeves	Alastair Clarkson	Ben McEvoy		
2022	The Hon. J. G. Kennett AC	Justin Reeves	Sam Mitchell	Ben McEvoy	Bec Goddard	Tilly Lucas-Rodd
2023	Andy Gowers	Justin Reeves, Ashley Klein	Sam Mitchell	James Sicily	Bec Goddard	Tilly Lucas-Rodd
2024	Andy Gowers	Ashley Klein	Sam Mitchell	James Sicily	Daniel Webster	Emily Bates
2025	Andy Gowers	Ashley Klein	Sam Mitchell	James Sicily	Daniel Webster	Emily Bates
2026	Andy Gowers	Ashley Klein	Sam Mitchell	James Sicily & Jai Newcombe	Daniel Webster	Emily Bates

**Acting*

HAWKS



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